

2017 Operating Budget



**Community Planning
& Development**



Corporate Services



**Fire & By-Law
Services**



Public Works



**Recreation, Culture
& Wellness**

Here are some of the operations that keep Pelham going!



2017 OPERATING BUDGET

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OVERVIEW

The Town of Pelham Operating Budget is created to respond to the needs of the Community. The 2017 Budget has been prepared to ensure that each departmental request responds to the Strategic direction of the Town identified in the 2017 Strategic Plan.

The 2017 Operating Budget process began in October of 2016 and included a public open house in October where residents were invited to provide input into the budget process. In addition, departments have worked diligently to ensure that the 2017 proposed increase is reasonable while keeping exceptional customer service levels and aligning the proposed Pelham Community Centre.

At the 2017 pre-budget meeting staff presented an increase projection of 6.99% resulting from expenditure increases that were previously approved by Council or dictated by third party organizations beyond the control of the Town staff and Council. This projected increase however also included additional funding requests from the Pelham Library, Niagara Dorothy Rungling Airport and Pelham Transit.

Since the pre-budget meeting in December, expenditures within each department were reviewed extensively and where possible reductions were made while ensuring that current service levels were maintained. In addition, reductions in one department assisted in offsetting previously approved expenditures in another department.

Staff worked together to align all requests with the 2017 Strategic Plan objectives. Staff and Council met in early fall of 2016 to develop the 2017 Strategic Plan initiatives which would guide staff in both the Capital and Operating budget requests. A copy of the 2017 Strategic Plan is included in this budget for information.

The final product of the departmental expenditure review resulted in an increase from the original projection of 6.99% to 4.69%. This is a net decrease of 2.30% from the pre-budget proposed increase due to the additional projected debt expense.

2017 OPERATING BUDGET INCREASE

Town staff were directed to review all expenditure requests for 2017 and provide budgeted amounts that met the customer service needs of the Town. In addition the 2017 Operating Budget had to absorb expenditures impacting the Town that were uncontrolled and continue to budget for expenditures required for the new Pelham Community Centre. Increases that impacted the 2017 Budget are shown in Table 2 and were minimalized by staff's commitment to ensure that the 2017 Tax levy increase is affordable for Town residents. The result is an overall increase in 2017 of 4.69%.

The 2017 net expenditure increase over 2016 is \$731,526 resulting from an increase in expenditures of \$1,010,976 and an overall increase in operating revenues of \$279,450. This net increase of \$731,526 is reduced annually by any growth that occurred within the tax year. In 2016, the Town's growth was 1.93% or an increase in tax revenues of \$212,984. Thus, the net overall increase is \$518,542 representing a 4.69% increase over 2016.

Table 1 below shows the net operating budget increase for 2017 after growth.

2017 OPERATING BUDGET NET INCREASE				
	2017 BUDGET	2016 BUDGET	INCREASE (DECREASE) FROM 2015 BUDGET	INCREASE (DECREASE) FROM 2015 BUDGET
	\$	\$	\$	%
Total Expenditures	14,521,395	13,510,419	1,010,976	7.48
Total Revenues	2,730,131	2,450,681	279,450	11.40
	11,791,264	11,059,738	731,526	6.61%
Assessment Growth			212,984	1.93%
Net 2017 Operating Budget Increase			518,542	4.69%

	2017 BUDGET	2016 BUDGET	INCREASE (DECREASE) FROM 2015 BUDGET	INCREASE (DECREASE) FROM 2015 BUDGET
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	11,791,264	11,059,738	731,526	6.61%
Assessment Growth			212,984	1.93%
Net 2017 Operating Budget Increase			518,542	4.69%

Growth in the year is the result of assessments that are added to the tax base after the original tax roll has been delivered to the Town. This is the result of new construction, additions to property, or corrections to the assessment roll. The 2017 Growth Calculation is provided in section 8, page 8.1.

The increase of \$518,544 identified in Table 1 is the result of expenditure increases and/or revenue increases. The majority of expenditure increases that are proposed in the 2017 budget are increases due to previously approved operating budget items or that are a result of third party increases outside the control of Town staff.

Table 2 on below summarizes the increases presented in the 2017 budget.

**TABLE 2
SUMMARY OF 2017 INCREASES AS PRESENTED IN BUDGET**

Addition of 3 staffing complements, compensation review adjustments, statutory and Extended Health Benefit Increases	\$365,798
Debt for Fenwick Revitalization	\$76,847
Sustainability (Transfer to Reserves)	\$197,827
Contracted Service increase to maintain service levels	\$224,677
Utility Cost increases to reflect increased rates for 2017	\$33,515
Maple Acres Branch increased grant funding	\$28,000
Other increases in Materials and Supplies	\$84,314
Total 2017 Proposed Increase**	\$1,010,978
Less:	
Increase in Revenues	(\$279,450)
Increase in Growth	(\$212,984)
Net 2017 Operating Budget Increase	\$518,544



Vision: To be the most vibrant, innovative & caring community in Niagara

Mission: Enhance our unique blend of our urban and rural communities

T.O.P. VALUES

Value 1:
Open & Transparent

Value 2:
Accountable

Value 3: Fair, Equitable & Respectful

T.O.P. GOALS

Goal 1: continually innovate in all that we do

Goal 2: Provide excellent public services

Goal 3: Protect People and Property

Goal 4: Maintain our Caring and Friendly Culture as we Grow

Goal 5: Attract new businesses and people to Pelham

Goal 6: Ensure long-term financial resiliency

Goal 7: Inspire trust in our corporation

T.O.P. OBJECTIVES

Implement the aging in place doc.

Support Smart Growth rather than urban sprawl

Nurture neighbourhoods people enjoy belonging to

Obtain the resources we need for excellent public services

Provide personalized services

Prepare for more severe weather

Maintain a 20 year financial plan

Invest in infrastructure that creates prosperity

Provide the environment so our businesses can thrive

Ensure the whole community understands the town's programs & progress

T.O.P. PRIORITIES

Complete the Fenwick Secondary Plan (G)

Execute all aspects of the East Fonthill Site Master Plan (E)

Promote volunteerism & Events (I)

Plan and fund the operation and maintenance of new Town infrastructure (C)

Implement three projects that create prosperity (H)

Begin selling surplus land at maximum \$ value and best use (D)

Bring the P.C.C. in on time and on budget in 2017 (A)

Write down the Economic Development Plan (F)

Involve the 18-45 in the Town's decision-making (B)

**The total proposed increase is net of economies found within the operating budget by staff to provide for uncontrollable expenditure increases.

2017 TAX LEVY INCREASE

As illustrated the operating budget increase is \$518,542. To calculate the increase on the average residential assessment the average residential assessment for 2017 must be determined. Assessment increases and decreases occur within the year and as result the 2017 average residential property assessed value increased by 2.33% to \$316,400.

	<u>2016</u>	<u>2017</u>	<u>Increase</u>	<u>% Increase</u>
Average Residential Assessment	\$ 309,200	\$ 316,400	\$ 7,200	2.33%
Tax Rates	0.0048149100	0.0049253177	0.0001104	2.29%
Average Tax Levy	<u>1,488.77</u>	<u>1,558.37</u>	<u>69.60</u>	<u>4.68%</u>
Cost per day to average tax levy	<u>\$ 4.08</u>	<u>\$ 4.27</u>	<u>\$ 0.19</u>	<u>4.68%</u>

Annual increase to average ratepayer

<u>\$ 69.60</u>

Table 3 above illustrates that after growth is taken into consideration, the overall annual increase to the residential ratepayers for the Town of Pelham share of tax levy is 4.68% or \$69.60.

Explanatory notes on variances in the 2017 Operating Budget are detailed in each section for Council's consideration. A full presentation of the 2017 Operating Budget will occur on January 30th.

Schedule of Operating Revenues

	2017 Proposed Budget	2016 Approved Budget	Increase/ (Decrease)	Increase/ (Decrease)
	\$	\$	\$	%
GRANTS				
Ont Municipal Partnership Fund	7,700	9,000	(1,300)	-14.4%
FINANCE DEPARTMENT				
Penalties and interest	340,000	340,000	-	0.0%
Investment income	50,000	50,000	-	0.0%
Supplemental Revenues	250,000	75,000	175,000	233.3%
Transfer from Building Department	61,807	-	61,807	0.0%
Miscellaneous	25,000	25,000	-	0.0%
TOTAL FINANCE DEPARTMENT	726,807	490,000	236,807	48.3%
CLERKS DEPARTMENT				
Committee of Adjustment	44,200	35,500	8,700	24.5%
Miscellaneous	12,150	6,750	5,400	80.0%
TOTAL CLERKS DEPARTMENT	56,350	42,250	14,100	104.5%
PROTECTION SERVICES				
Fire Department Revenues	37,530	35,780	1,750	4.9%
POA Revenue	25,000	40,000	(15,000)	-37.5%
By-law and Parking Enforcement	19,000	11,200	7,800	69.6%
TOTAL PROTECTION SERVICES	81,530	86,980	(5,450)	-6.3%
TRANSPORTATION SERVICES				
Aggregate Resource Grant	25,000	20,000	5,000	25.0%
Facilities	333,550	339,510	(5,960)	-1.8%
Miscellaneous	21,500	28,000	(6,500)	-23.2%
Transportation	165,000	75,000	90,000	120.0%
TOTAL TRANSPORTATION SERVICES	545,050	462,510	82,540	17.8%
HEALTH SERVICES				
Cemeteries	74,200	88,580	(14,380)	-16.2%
RECREATION AND CULTURAL SERVICES				
Special Events and Festivals	132,995	124,400	8,595	6.9%
Recreation and Wellness	200,600	200,600	-	0.0%
Culture & Community Enhancement	50,070	33,828	16,242	48.0%
TOTAL RECREATION & CULTURAL SERVICES	383,665	358,828	24,837	6.9%
PLANNING AND DEVELOPMENT				
Planning Fees	57,100	105,424	(48,324)	-45.8%
Building Department Revenues	501,120	501,000	120	0.0%
Other (Municipal Drains, Weed Control, Tile)	14,500	24,000	(9,500)	-39.6%
TOTAL PLANNING AND DEVELOPMENT	572,720	630,424	(57,704)	-9.2%
GRAND TOTAL	2,448,022	2,168,572	279,450	12.9%

Revenue Explanatory Notes

- (1) OMPF funding decreases annually; result of Provincial decision.
- (2) Supplemental revenues increased to offset one time expenditures.
- (3) Building Department contribution to operating expenditures as per Consultant study.
- (4) Revenues adjusted to better reflect actual.
- (5) Transportation revenues to increase due to Provincial Gas Tax Funding.
- (6) Additional program offerings increasing annual revenues.
- (7) Grant funding has been decreased from Ministry.

Schedule of Operating Expenses

	2017 Proposed Budget	2016 Approved Budget	Increase/ (Decrease)	Increase/ (Decrease)
	\$	\$	\$	%
GENERAL GOVERNMENT				
Members of Council	220,262	218,710	1,552	0.7%
CAO's Office	332,945	319,669	13,276	4.2%
Marketing and Communications	82,565	135,694	(53,129)	-39.2%
Human Resources	346,031	227,100	118,931	52.4%
1 TOTAL GENERAL GOVERNMENT	981,804	901,173	80,631	8.9%
CLERKS				
Clerks Department	373,166	325,711	47,455	14.6%
Committee Of Adjustment	6,150	5,570	580	10.4%
2 TOTAL CLERKS	379,316	331,281	48,035	14.5%
CORPORATE SERVICES				
Finance Department	768,398	806,881	(38,483)	-4.8%
Shared Administrative Overhead	583,929	566,500	17,429	3.1%
Shared Information Technology	424,997	398,522	26,475	6.6%
3 TOTAL CORPORATE SERVICES	1,777,324	1,771,903	5,421	0.3%
PROTECTION SERVICES				
Fire Services	1,338,439	1,313,894	24,545	1.9%
By-law and Parking Enforcement	117,610	111,856	5,754	5.1%
Crossing Guards	39,246	33,395	5,851	17.5%
Animal Control	37,970	36,162	1,808	5.0%
4 TOTAL PROTECTION SERVICES	1,533,265	1,495,307	37,958	2.5%
TRANSPORTATION SERVICES				
General Administration	681,875	451,055	230,820	51.2%
Roadway & Building Maintenance	5,884,530	5,496,822	387,708	7.1%
Street Lighting	202,500	182,013	20,487	11.3%
Transportation	208,920	125,000	-	0.0%
Niagara Centre Airport	29,133	15,201	13,932	91.7%
5 TOTAL TRANSPORTATION SERVICES	7,006,958	6,270,091	736,866	11.8%
HEALTH SERVICES				
Fonthill/Hillside Cemeteries	116,640	119,549	(2,909)	-2.4%
6 TOTAL HEALTH SERVICES	116,640	119,549	(2,909)	-2.4%
RECREATION & CULTURAL SERVICES				
General Administration	388,353	370,240	18,113	4.9%
Special Events & Festivals	234,638	222,970	11,668	5.2%
Cultural and Community Enhancement	126,977	92,241	34,736	37.7%
Recreation & Wellness	247,672	230,685	16,987	7.4%
Libraries	787,690	759,690	28,000	3.7%
7 TOTAL RECREATION & CULTURAL SERV.	1,785,329	1,675,826	109,503	6.5%
COMMUNITY PLANNING & DEVELOPMENT				
Planning & Zoning	425,263	431,734	(6,471)	-1.5%
Building Department	501,120	501,000	120	0.0%
Other	14,375	12,555	1,820	14.5%
8 TOTAL COMMUNITY PLANNING & DEV.	940,758	945,289	(4,531)	-0.5%
GRAND TOTAL	14,521,395	13,510,419	1,010,978	7.5%

SUMMARY OF MAJOR REVENUES

	2017		2016		Variance	
	\$	%	\$	%	Increase (Decrease)	
Revenue from User Fees						
Building Permit Fees	501,120	3.45	501,000	3.71	120	0.02 (1)
Facility Rental Fees	333,550	2.30	339,510	2.51	(5,960)	(1.76) (2)
Interest/Penalty Income	390,000	2.69	390,000	2.89	-	-
Community Services	383,665	2.64	358,828	2.66	24,837	6.92 (3)
Supplementals	250,000	1.72	75,000	0.56	175,000	233.33 (4)
Misc and other income	201,987	1.39	146,730	0.56	55,257	37.66 (2)
Planning & Development	101,300	0.70	140,924	1.09	(39,624)	(28.12) (2)
Cemeteries	74,200	0.51	88,580	1.04	(14,380)	(16.23) (2)
Grants	212,200	1.46	128,000	0.66	84,200	65.78 (5)
Subtotal	2,448,022	16.86	2,168,572	16.05	279,450	12.89
Revenue from Taxation						
Payments in Lieu	282,109	1.94	282,109	2.09	-	-
Taxation	11,791,265	81.20	11,059,737	81.86	731,528	6.61
Subtotal	12,073,374	83.14	11,341,845	83.95	731,529	6.45
TOTAL	14,521,396	100.00	13,510,417	100.00	1,010,978	7.48

Notes:

- (1) Building Permit Revenues must match departmental expenditures.
- (2) Revenues adjusted to better reflect actual.
- (3) Increased programming to be implemented in 2017.
- (4) Supplementals increased in year to fund one time expenditures.
- (5) Continuation of transit system will increase Provincial Gas Tax Funding.

SUMMARY OF MAJOR EXPENSES

	2017		2016		Variance	
					Increase (Decrease)	
	\$	%	\$	%	\$	%
Wages	4,590,120	31.61	4,260,111	31.53	330,009	7.75 (1)
Benefits	1,207,800	8.32	1,172,011	8.67	35,789	3.05 (2)
Contracted Services	1,106,822	7.62	898,227	6.65	208,595	23.22 (3)
Transfers to Reserves	3,034,705	20.90	2,836,878	21.00	197,827	6.97 (4)
Debt	1,118,764	7.70	1,041,917	7.71	76,847	7.38 (5)
Library	787,690	5.42	759,690	5.62	28,000	3.69 (6)
Fleet	288,998	1.99	272,916	2.02	16,082	5.89
Utilities	492,086	3.39	458,571	3.39	33,515	7.31 (7)
Insurance	297,184	2.05	285,295	2.11	11,889	4.17
Tax W/O	50,000	0.34	50,000	0.37	-	-
Accounting and Legal	140,000	0.96	137,500	1.02	2,500	1.82 (8)
Fire Dispatch	51,000	0.35	49,997	0.37	1,003	2.01 (9)
Software Support/licences	159,000	1.09	152,000	1.13	7,000	4.61 (10)
Sub-Total	13,324,169	91.76	12,375,113	91.60	949,056	7.67
Other	1,197,227	8.24	1,135,305	8.40	61,922	5.45
TOTALS	14,521,396	100.00	13,510,418	100.00	1,010,978	7.48

Notes:

- (1) Reflects increase in compensation review results and 3 additional staff.
- (2) Increase in extended health care benefits of 9% and statutory obligations.
- (3) Reflects increased demands within facilities maintenance, addition of sidewalk contracted services.
- (4) Reflects actual transfer to reserve allocation.
- (5) Addition of debentures for Fenwick Revitalization
- (6) Result of increase to Maple Acre operating hours.
- (7) Reflects projected rate increase in utility rates.
- (8) Slight increase in External Audit Fees.
- (9) Increase part of three year agreement with St.Catharines.
- (10) Increase resulting from required software licenses, software support and software application requirements.

General Governance (3)

Description	2017 Proposed Budget	2016 Approved Budget	Increase/ (decrease) over 2015	
				% Change
Members of Council				
Salaries and Benefits	131,262	129,810	1,452	1.1% (1)
Materials and Supplies	89,000	88,900	100	0.1%
<i>sub-total</i>	220,262	218,710	1,552	0.7%
CAO's Office				
Salaries and Benefits	294,615	286,039	8,576	3.0% (2)
Materials and Supplies	38,330	33,630	4,700	14.0% (3)
<i>sub-total</i>	332,945	319,669	13,276	4.2%
Marketing and Communication				
Salaries and Benefits	49,715	106,094	(56,379)	-53.1% (4)
Materials and Supplies	32,850	29,600	3,250	0.0%
<i>sub-total</i>	82,565	135,694	(53,129)	-39.2%
Human Resources				
Salaries and Benefits	292,261	142,815	149,446	104.6% (5)
Materials and Supplies	53,770	84,285	(30,515)	-36.2% (6)
<i>sub-total</i>	346,031	227,100	118,931	52.4%
Total General Government	981,804	901,173	80,631	8.9%
Clerks Department				
Salaries and Benefits	343,786	290,981	52,805	18.1% (7)
Materials and Supplies	29,380	34,730	(5,350)	-15.4%
<i>sub-total</i>	373,166	325,711	47,455	14.6%
Committee of Adjustment	6,150	5,570	580	10.4% (8)
Total Clerks	379,316	331,281	48,035	14.5%
Finance Department				
Salaries and Benefits	635,698	680,681	(44,983)	-6.6% (9)
Materials and Supplies	95,200	91,200	4,000	4.4%
Contracted Services	37,500	35,000	2,500	7.1%
<i>sub-total</i>	768,398	806,881	(38,483)	-4.8%
Shared Overhead Costs				
Salaries and Benefits	130,000	130,000	0	0.0%
Materials and Supplies	353,929	336,500	17,429	5.2% (10)
Contracted Services	100,000	100,000	0	0.0%
<i>sub-total</i>	583,929	566,500	17,429	3.1%
Shared Information Technology				
Salaries and Benefits	93,647	87,372	6,275	7.2% (2)
Materials and Supplies	225,350	208,150	17,200	8.3% (11)
Contracted Services	106,000	103,000	3,000	2.9%
<i>sub-total</i>	424,997	398,522	26,475	6.6%
Total Corporate Services	1,777,324	1,771,903	5,421	0.3%
Total General Governance	3,138,444	3,004,357	134,087	4.5%

Explanatory notes:

- (1) Increase result of COLA adjustment and benefit increases.
- (2) Reflects increases in Statutory and Extended Health Care Benefits.
- (3) Increase result of new professional development initiatives.
- (4) Result of change in position responsibilities.
- (5) Merit increases for staff allocated to Human Resources Department until distributed.
- (6) Occupational Health and Safety Training moved to Public Works Budget.
- (7) Retention Management contract position increasing budget for 2017, offset by one time increases in supplemental revenues.
- (8) Honorariums to Committee Members increased by COLA.
- (9) Actual contributions to Water and Wastewater reflected in decrease.
- (10) Increase result in increased claims deductible payments.
- (11) Increase result of increase support and license requirements.



Fire & By-Law Services

Protection Services (4)

Description	2017 Proposed Budget	2016 Approved Budget	Increase/ (decrease) over 2015	% Change
Fire Services				
Salaries and Benefits	591,546	588,864	2,682	0.5% (1)
Debt Service	256,906	257,398	(492)	-0.2%
Materials and Supplies	342,238	318,500	23,738	7.5% (2)
Contracted Services	51,000	49,997	1,003	2.0%
<i>sub-total</i>	1,241,690	1,214,759	26,931	2.2%
Fire Prevention				
Salaries and Benefits	82,195	81,885	310	0.4%
Materials and Supplies	14,554	17,250	(2,696)	-15.6% (3)
<i>sub-total</i>	96,749	99,135	(2,386)	-2.4%
Total Fire Services	1,338,439	1,313,894	24,545	1.9%
By-law and Parking Enforcement				
Salaries and Benefits	113,760	107,756	6,004	5.6% (1)
Materials and Supplies	3,850	4,100	(250)	-6.1%
<i>sub-total</i>	117,610	111,856	5,754	5.1%
Crossing Guards				
Salaries and Benefits	38,146	32,195	5,951	18.5% (4)
Materials and Supplies	1,100	1,200	(100)	-8.3%
<i>sub-total</i>	39,246	33,395	5,851	17.5%
Animal Control				
	37,970	36,162	1,808	5.0% (5)
Total	1,533,265	1,495,307	37,958	2.5%

Explanatory notes:

- (1) Reflects increases in Statutory and Extended Health Care Benefits.
 (2) Increase in transfer to reserve for 2017.
 (3) Reduction in professional development and book expenses.
 (4) Reflects additional crossing guard requirement.
 (5) Reflects 2017 negotiated contract for services provided by Humane Society.

Transportation Services (5)

Description	2017 Proposed Budget	2016 Approved Budget	Increase/ (decrease) over 2015	% Change
General Administration				
Salaries and Benefits	285,541	302,882	(17,341)	-5.7% (1)
Debt Service	377,155	130,722	246,433	188.5% (2)
Materials and Supplies	19,179	17,451	1,728	9.9%
<i>sub-total</i>	681,875	451,055	230,820	51.2%
Facilities				
Salaries and Benefits	884,660	739,938	144,722	19.6% (3)
Utilities	292,086	276,558	15,528	5.6% (4)
Debt Service	484,703	653,797	(169,094)	-25.9% (5)
Materials and Supplies	463,616	421,501	42,115	10.0% (6)
Contracted Services	189,190	170,750	18,440	10.8% (7)
<i>sub-total</i>	2,314,255	2,262,544	51,711	2.3%
Roadway Maintenance				
Salaries and Benefits	327,743	297,293	30,450	10.2% (8)
Materials and Supplies	1,850,642	1,686,640	164,002	9.7% (7)
Contracted Services	324,570	296,410	28,160	9.5% (7)
<i>sub-total</i>	2,502,955	2,280,343	222,612	9.8%
Winter Control				
Salaries and Benefits	169,242	162,460	6,782	4.2% (1)
Materials and Supplies	100,137	110,645	(10,508)	-9.5%
Contracted Services	232,883	145,000	87,883	60.6% (9)
<i>sub-total</i>	502,262	418,105	84,157	20.1%
Fleet				
Salaries and Benefits	49,327	59,704	(10,377)	-17.4% (10)
Fuel	84,250	89,020	(4,770)	-5.4%
Materials and Supplies	354,534	336,356	18,178	5.4%
Contracted Services	76,947	50,750	26,197	51.6% (7)
	565,058	535,830	29,228	5.5%
Transportation Services	208,920	125,000	83,920	100% (11)
Street Lighting	202,500	182,013	20,487	11.3% (4)
Niagara Centre Airport	29,133	15,201	13,932	91.7% (12)
Total	7,006,958	6,270,091	736,867	11.8%

Explanatory notes:

- (1) Reflects allocations to other departments per responsibilities.
- (2) Result of new debt issued for Fenwick Revitalization.
- (3) Reflects increases in Statutory and Extended Health Care Benefits, addition of Grounds Maintenance Attendant, Facilities Booking Clerk.
- (4) Utility rates projected increase to better reflect actual and expected percentage increase for 2017.
- (5) Result of lower than projected Community Centre debt obligation.
- (6) Transfer to facility reserve increase for 2017.
- (7) Increase required to maintain current levels of service.
- (8) Salary adjustments made as result of compensation review, offset by merit increase amount in Human Resources.
- (9) Result of sidewalk clearing contract new in 2017.
- (10) Decrease result of allocation to water and wastewater department.
- (11) Increase result of continuation of transportation services, offset by increase in Provincial Gas Tax Funding.
- (12) Increase result of increased airport operating expenses for 2017.

Health Services (5)

Description	2017 Proposed Budget	2016 Approved Budget	Increase/ (decrease) over 2015	% Change
Salaries and Benefits	76,020	84,159	(8,139)	-9.7% (1)
Materials and Supplies	24,290	22,490	1,800	8.0%
Contracted Services	16,330	12,900	3,430	26.6% (2)
<i>sub-total</i>	116,640	119,549	(2,909)	-2.4%
Total	116,640	119,549	(2,909)	-2.4%

Explanatory notes:

- (1) Allocation of portion of wages to winter control.
 (2) Foundation works contracted services projected higher for 2017.



Recreation, Culture & Wellness

Recreation and Cultural Services (6)

Description	2017 Proposed Budget	2016 Approved Budget	Increase/ (decrease) over 2015	% Change
General Administration				
Salaries and Benefits	210,871	204,310	6,561	3.2% (1)
Materials and Supplies	177,482	165,930	11,552	7.0%
<i>sub-total</i>	388,353	370,240	18,113	4.9%
Special Events & Festivals				
Salaries and Benefits	68,518	68,070	448	0.7% (1)
Materials and Supplies	166,120	154,900	11,220	7.2%
<i>sub-total</i>	234,638	222,970	11,668	5.2%
Recreation & Wellness				
Salaries and Benefits	70,074	63,422	6,652	10.5% (1)
Materials and Supplies	1,200	150	1,050	700.0%
Contracted Services	16,500	10,850	5,650	100.0% (2)
Swim Program	72,147	67,407	4,740	7.0%
Youth Programs	87,751	88,856	(1,105)	-1.2%
<i>sub-total</i>	247,672	230,685	16,987	7.4%
Culture & Community Enhancement				
Salaries and Benefits	61,384	57,131	4,253	7.4%
Materials and Supplies	65,593	35,110	30,483	86.8% (3)
<i>sub-total</i>	126,977	92,241	34,736	37.7%
Libraries				
	787,690	759,690	28,000	3.7% (4)
Total	1,785,329	1,675,826	109,503	6.5%

Explanatory notes:

- (1) Reflects increases in Statutory and Extended Health Care Benefits.
- (2) Reflects increase in expenditures for special events, offset by increased revenues.
- (3) Increased programming developed for 2017, offset by increased revenues.
- (3) Increase to support Maple Acres new hours of operation.



Community Planning & Development

Planning and Development (7)

Description	2017 Proposed Budget	2016 Approved Budget	Increase/ (decrease) over 2015	% Change
General Administration				
Salaries and Benefits	320,533	328,304	(7,771)	-2.4% (1)
Materials and Supplies	104,730	103,430	1,300	1.3%
<i>sub-total</i>	425,263	431,734	(6,471)	-1.5%
Building Department				
Salaries and Benefits	347,488	339,450	8,038	2.4% (1)
Materials and Supplies	153,632	161,550	(7,918)	-4.9% (2)
<i>sub-total</i>	501,120	501,000	120	0.0%
Other (Municipal Drainage)				
Contracted Services	14,375	12,555	1,820	14.5% (3)
<i>sub-total</i>	14,375	12,555	1,820	14.5%
Total	940,758	945,289	(4,531)	-0.5%

Explanatory notes:

- (1) Reflects adjustments in Statutory and Extended Health Care Benefits.
 (2) Reflects reduction in transfer to reserve.
 (3) Increased expenses for billing and professional development.



CALCULATION OF 2016 GROWTH

	2016 Assessment Per Budget \$	2016 Assessment Pre-flip \$	2016 Tax Rate	2016 Levy \$	2016 Levy Pre-flip \$	Growth \$	
Residential	2,068,323,217	2,113,447,917	0.004814910	9,958,790	10,176,062	217,271	
Multi-Residential	18,609,000	18,609,000	0.009841680	183,144	183,144	-	
Commercial	67,849,061	67,780,642	0.008467510	574,513	573,933	(579)	
Commercial Vacant	4,382,972	4,594,872	0.005927260	25,979	27,235	1,256	
Industrial	3,663,597	3,567,897	0.012663220	46,393	45,181	(1,212)	
Industrial Vacant	93,000	93,000	0.008231100	765	765	-	
Pipelines	14,900,000	14,965,000	0.008195460	122,112	122,645	533	
Farmland	124,200,753	120,727,653	0.001203730	149,504	145,323	(4,181)	
Managed Forests	1,748,200	1,661,900	0.001203730	2,104	2,000	(104)	
	2,303,769,800	2,345,447,881		11,063,305	11,276,289	212,984	1.93%



SUMMARY OF YEAR OVER YEAR ASSESSMENT CHANGES

PROPERTY CLASS	<u>2017</u>	<u>2016</u>	<u>INCREASE (DECREASE)</u>	<u>% CHANGE</u>
RESIDENTIAL	2,159,252,964	2,068,323,217	90,929,747	4.40%
MULTI - RESIDENTIAL	17,376,500	18,609,000	-	-6.62%
COMMERCIAL OCCUPIED	69,478,193	67,849,061	1,629,132	2.40%
COMMERCIAL VACANT UNITS	4,226,954	4,382,972	-	-3.56%
INDUSTRIAL OCCUPIED	3,812,348	3,663,597	148,751	4.06%
INDUSTRIAL VACANT LAND	110,525	93,000	17,525	18.84%
PIPELINES	15,421,250	14,900,000	521,250	3.50%
FARMLANDS	131,658,899	124,200,753	7,458,146	6.00%
MANAGED FORESTS	1,774,825	1,748,200	26,625	1.52%
TOTAL ASSESSMENT FOR TAX PURPOSES	<u>2,403,112,458</u>	<u>2,303,769,800</u>	<u>99,342,658</u>	<u>4.31%</u>
PROPERTIES SUBJECT TO PAYMENTS IN LIEU OR EXEMPT	92,259,395	90,184,800	2,074,595	2.30%
MUNICIPAL TOTAL	<u>2,495,371,853</u>	<u>2,393,954,600</u>	<u>101,417,253</u>	<u>4.24%</u>

**2017 Town of Pelham
Debenture Schedule**

Project	(1) 2017 Beginning Year Balance	2017 Debt Proposed	(2) Principal	(3) Interest	(4) 2017 Year End Balance	Year Debt Completed	Comments
<u>Operating Debt</u>							
Roads - Pelham St (310)	732,243		84,626	18,627	647,617	2024	
Fire Station #2	723,410		83,605	18,402	639,805	2024	
Roads - Port Robinson	220,104		22,855	4,393	197,249	2025	
Fire Station #3	1,251,262		129,926	24,973	1,121,336	2025	
Roads - Fenwick Downtown Revitalization	1,600,000		149,907	27,348	1,450,093	2026	
Roads - East Fonthill Road Construction	626,432		58,692	10,707	567,740	2026	
Facilities - Maple acre		500,000		4,400	500,000	2027	
Facilities - Pelham Community Center	9,066,166		179,476	300,827	8,886,690	2046	Estimated interest
Bridge Loan	1,600,000			45,000	1,600,000		Estimated interest
Operating Loan	-		-	-	-		
Total Operating Debt	\$ 15,819,617	\$ 500,000	\$ 709,086	\$ 454,677	\$ 15,610,531		
Total Operating Principal & Interest as per budget (2)+(3)				\$ 1,163,763			
<u>Debt funded by Development Charges (non-operating)</u>							
Haist Pelham	688,039		128,816	23,620	559,222	2021	
Rice Rd	234,512		43,906	8,051	190,606	2021	
Fire Station #2	187,372		29,254	4,831	158,118	2022	
Rice Road Water Main	318,628		49,746	8,215	268,882	2022	
Roads - Effingham	140,382		18,743	4,236	121,639	2023	
Roads - Hwy 20	41,556		5,548	1,254	36,008	2023	
Water - Hwy 20	334,931		44,718	10,108	290,213	2023	
Roads - Port Robinson	513,575		53,328	10,250	460,247	2025	
Skate Park	270,200		28,056	5,393	242,144	2025	
East Fonthill Study	562,161		58,373	11,220	503,788	2025	
Water - Port Robinson	206,698		21,463	4,125	185,235	2025	
Roads - Fenwick Downtown Revitalization	2,400,000		224,861	41,021	2,175,139	2026	
Roads - Port Robinson Reconstruction	879,210		82,375	15,028	796,835	2026	
Wastewater - Port Robinson Reconstruction	244,358		22,894	4,177	221,464	2026	
Facilities - Pelham Community Centre		12,138,592		196,746	12,138,592	2047	Estimated interest
Total Development Charge Debt	\$ 7,021,622	\$ 12,138,592	\$ 812,081	\$ 348,274	\$ 18,348,133		
<u>Debt funded by Parkland Dedication (non-operating)</u>							
Recreation- Centennial Park	69,000		22,000	2,786	47,000	2019	
Total Parkland Dedication Charges	69,000	-	22,000	2,786	47,000		
2016 Total Debt Obligations	22,910,239	12,638,592	1,543,167	805,736	34,005,664		