

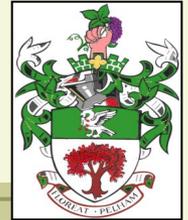


2012 Operating Budget TOWN OF PELHAM

A vibrant, creative and caring community

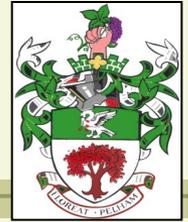


2012 Operating Budget Overview



- Presentation of 2012 Operating Budget for Council Consideration
- Core of Operating Budget is to continue to enhance exceptional customer service through program and service deliveries.
- All programs and services in line with Strategic Plan.
- Expenditure Requests lower than 2011 base. (non-salary items).
- Increase on average residential ratepayer kept to minimum

Timeline of Budget Process



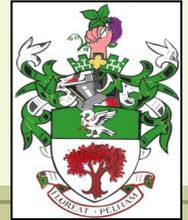
- Senior management began budget preparation in October 2011
- Budget Committee met to set budget targets and guide Senior Management in Budget process
- Town staff agreed to two year cost of living increase at 2.5% per year.

Proposed Public Items for Consideration



- Public open house held on October 11, 2011
 - Council and staff received input from public in attendance
 - Electronic submission at ourbudget@pelham.ca
 - Council also had the opportunity to introduce programs/services
 - 21 items received in total

Proposed Public Items for Consideration cont'd...



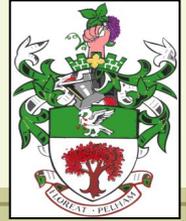
- Items received that are capital in nature and require further analysis and final Council approval before adoption into future Capital Budget include:
 - A Town of Pelham Dog Park
 - Sidewalks on Pelham Street, Hwy 20 and urban areas
 - A Recreation Centre
 - Cherry Ridge Lighting
 - Feasibility of Maple Acres Library
 - Rail Trail Development
 - Roadway at rear of Centennial Park
 - Additional Parking in Downtown Core

- Items received for consideration in 2012 or future operating budgets include:
 - Benches throughout the Community
 - Snow removal for Haist and Pelham Street (incorporated in 2012 budget)
 - Sidewalk clearing throughout the entire Town
 - Improved Signage
 - Community Based Website (Corporate Services IT Strategic Plan item)
 - Roadway at rear of Centennial Park
 - Additional Parking in Downtown Core
 - Shuttle Service/Supervised parking during Town events

- Responses to requests will be provided to residents by way of email or letter.

- Council and Staff thank each resident for their passion for the Town***

2012 Operating Budget Overview



- ❑ Tonight's presentation reflects only the Town's portion of the Tax Levy for 2012.
- ❑ Once Region and Education tax rates are finalized, senior staff will bring forward the proposed tax rates.
- ❑ The new Tax Rates will then be presented to Council for consideration and approval (March 2012).

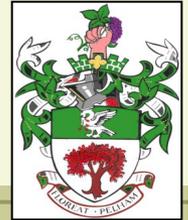
Budget Summary - Highlights



Projects to be completed in 2012:

- ⇒ E-Agenda for Committee/Council meetings;
- ⇒ Transition of Bylaw standards to Building Inspectors;
- ⇒ Customer Service Survey on Website, analysis and implementation of results;
- ⇒ Additional Camp programs;
- ⇒ E-billing of Tax bills;
- ⇒ Enhanced maintenance services within Downtown core;
- ⇒ Enhanced procurement processes utilizing web based tools;
- ⇒ Electronic Funds Transfer to vendors/residents;

Budget Summary



	2012 BUDGET	2011 BUDGET	(DECREASE) FROM 2011 BUDGET	(DECREASE) FROM 2010 BUDGET
	\$	\$	\$	%
Total Expenditures	11,259,666	10,954,672	304,994	2.78
Total Revenues	2,152,281	2,117,819	34,462	1.63
	<u>9,107,385</u>	<u>8,836,853</u>	<u>270,532</u>	<u>3.06</u>
Assessment Growth			<u>27,374</u>	0.31
Net 2012 Operating Budget Increase			<u>243,158</u>	<u>2.75</u>

****Includes PIL revenues**

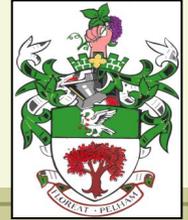


Table 2

Summary of Increases Presented in 2012 Budget

Restatement of Community Service Programs	\$61,836
Employee Salary COLA/grid movement increase	\$98,785
Employee Benefits (Employer portion)	\$54,398
2011 Approved New Hires Annualized in 2012	\$97,595
WSIB Excess Indemnity Insurance Increase	\$18,800
Additional Bylaw Services Approved (P14/11)	\$15,000
Summerfest Expenditure Increase (CIS50/11)	\$10,000
Total 2012 Increases	\$356,414
Less Reductions by staff to	\$51,420
Net Expenditure Increase	\$304,994
Less:	
Increase in Revenues	(\$34,462)
Increase in Growth	(\$27,374)
Net 2012 Operating Budget Increase	\$243,158

2012 Growth Carry forward



TOWN OF PELHAM CALCULATION OF 2012 GROWTH

	2011 Assessment Per Budget \$	2011 Assessment Pre-flip \$	2011 Tax Rate	2011 Levy \$	2011 Levy Pre-flip \$	Growth \$	
Residential	1,728,570,678	1,738,674,385	0.004623520	7,992,081	8,038,796	46,715	
Multi-Residential	15,886,608	15,670,608	0.009450470	150,136	148,095	(2,041)	
New Multi-Residential	4,669,225	-	0.004623520	21,588	-	(21,588)	
Commercial	53,773,767	53,334,960	0.008130920	437,230	433,662	(3,568)	
Commercial Vacant	860,618	1,447,342	0.005691640	4,898	8,238	3,339	
Industrial	2,610,636	2,610,636	0.012159850	31,745	31,745	-	
Industrial Vacant	49,000	49,000	0.007903900	387	387	-	
Pipelines	12,931,026	12,994,221	0.007869690	101,763	102,260	497	
Farmland	82,878,182	86,139,236	0.001155880	95,797	99,567	3,769	
Managed Forests	1,065,437	1,195,366	0.001155880	1,232	1,382	150	
	1,903,295,177	1,912,115,754		8,836,858	8,864,131	27,274	0.31%



New Growth

Budget Summary

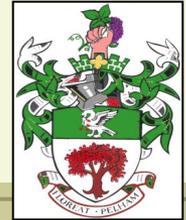


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Assessment Growth			<u>27,374</u>	<u>0.31</u>
Net 2012 Operating Budget Increase			<u>243,158</u>	<u>2.75</u>

** Includes PIL revenues



Budget Summary



	<u>2011</u>	<u>2012</u>	<u>Increase</u>	<u>% Increase</u>	
Average Residential Assessment	\$ 272,000	\$ 284,566	\$ 12,566	4.62%	
Tax Rates	0.0046250519	0.0045301644	(0.0000949)	-2.05%	
Average Tax Levy	<u>1,258.01</u>	<u>1,289.13</u>	<u>31.12</u>	<u>2.47%</u>	
Cost per day to average tax levy	<u>\$ 3.45</u>	<u>\$ 3.53</u>	<u>\$ 0.08</u>	<u>2.32%</u>	←
Annual increase to average ratepayer			<u>\$ 31.12</u>		←

General Government increase of \$144,571 as a result of:



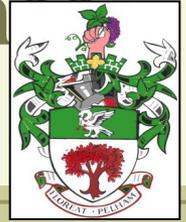
- ⇒ Mandated increase in statutory benefits, increase in extended health benefits; total of 7%, and COLA adjustment for 2012
- ⇒ Annualization of Purchasing Coordinator position and Fixed Asset Accountant position, prorated in 2011.
- ⇒ Human Resource/Deputy Treasurer/Deputy Clerk positions increased grid level rating as part of Compensation Review offset by working funds
- ⇒ WSIB premiums due to premium rate increase and new hires from 2011
- ⇒ Increase in Consulting Recruitment and legal fees

Protection Services; Fire Services (no increase for 2012:



- ⇒ Starting grid level of new Fire Chief prorated to ten months.
- ⇒ Decrease in debt obligation in 2012 result of 2004 debt falling off. Amount of decrease transferred to materials and supplies line for Transfer to Reserve; funding of SCBA equipment

Protection Services; Building Dept. h
no impact on budget:



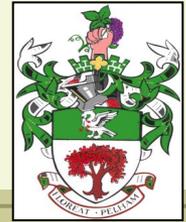
****Building Department expenditures are offset by revenues having no impact on the 2011 operating budget**

Protection Services; Parking and By-law increase of \$19,120 as a result of:



- ⇒ Mandated increase in statutory benefits, increase in extended health benefits; total of 7%, and COLA adjustment for 2012
- ⇒ Report P14/11 approved to add 20% of Bylaw to Town Operating Budget
- ⇒ Animal Control increase as per Report P12/11 approved by Council which approved the 2012 Animal Control Rates.

Transportation Services decrease of (\$95,290) as a result of:



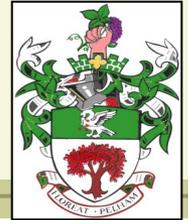
- ⇒ Mandated increase in statutory benefits, increase in extended health benefits; total of 7%, and COLA adjustment for 2012
- ⇒ Decreases better reflect actuals result of better purchasing practices; changes to work processes, improved efficiencies
- ⇒ Utility costs increase in Facilities result of Public Infrastructure utilizing Old Firestation #2 for storage.
- ⇒ Niagara Central airport decreased by \$2752 result of budget request from Commission.

Health Services (Cemeteries) decrease of (\$42,371):



- ⇒ New hire approved in 2011 maintained within arena for 2012 pending review cemetery needs. Salary removed from operating budget
- ⇒ Overall expenditures decreased to reflect actual and offset 48.5% revenue decrease projected for 2012

Recreational & Cultural Services increase of \$156,246 as a result of:



- ⇒ Mandated increase in statutory benefits, increase in extended health benefits; total of 7%, and COLA adjustment for 2012
- ⇒ Restatement of Cultural activities revenues and expenditures to properly show all revenues and expenditures in this area. Increase is offset by revenues having only \$10,000 impact on budget for Summerfest.
- ⇒ Activities within this area include:
 - ⇒ Canada Day
 - ⇒ Downtown Beautification
 - ⇒ Summerfest
 - ⇒ Easter Egg Hunt
 - ⇒ Bandshell
 - ⇒ Communities in Bloom
 - ⇒ MYAC
 - ⇒ Active Transportation

Recreational & Cultural Services

Permissive Grants:

- Permissive grant recommendations also included under this department.
- Increase for 2012 is proposed at \$1,050

	2011 Actual \$	2012 Request \$	2012 Recommended \$
Pelham Art Festival	2,100	2,400	2,100
Pelham Cares	17,400	17,900	17,000
Woman's Place	3,000	3,000	2,000
Child Advocacy Center	-	1,500	500
Pelham Policing	-	3,950	3,950
St. John's Ambulance	2,000	-	-
	<hr/>		
	24,500	28,750	25,550

Library Services Increase

\$41,097



- ⇒ Mandated increase in statutory benefits, increase in extended health benefits; total of 7%, and COLA adjustment for 2012
- ⇒ Compensation review movement funded for 2012

Community Planning & Dev.

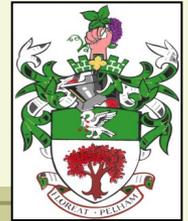
increase of \$73,821 as a result of:



General Administration

- ⇒ Mandated increase in statutory benefits, increase in extended health benefits; total of 7%, and COLA adjustment for 2012
- ⇒ Approved hire in 2011 annualized in 2012.
- ⇒ Expenditures in Materials and supplies offset by increase in revenues
- ⇒ No increase to Committee of Adjustment or Municipal Drainage.

Budget Summary



Town wide increase across all assessment categories

	INCREASE FROM 2011 BUDGET	INCREASE FROM 2011 BUDGET
	\$	%
Total Expenditures	304,994	2.78
Total Revenues	34,462	1.63
	-	
	<u>270,532</u>	<u>3.06</u>
Assessment Growth	<u>27,374</u>	<u>0.31</u>
NET INCREASE	<u>243,158</u>	<u>2.75</u>

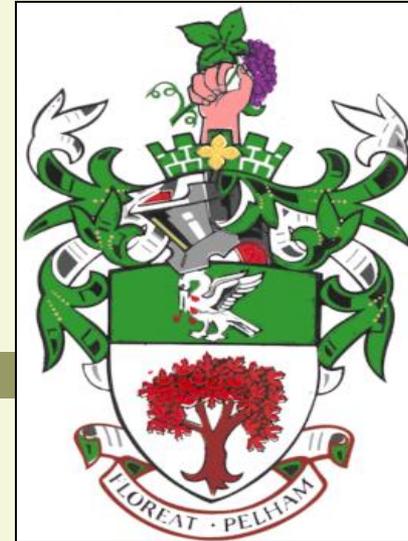
2011 Average residential increase

	<u>2011</u>	<u>2012</u>	<u>Increase</u>
Average Residential Tax Rate	\$272,000	\$284,566	\$12,566
Tax Rates	0.004625052	0.004531644	-0.0000949
Average Tax Levy	1,258.01	1,289.13	31.12
Average ratepayer increase			<u>31.12</u>

2012 Budget Final Notes

- THAT General Committee, recommend to Council that the 2012 Operating Budget be approved
- AND THAT General Committee recommend to Council that the cost of living agreement of 2.5% for years 2012 and 2013 between Council and staff be approved.

THANK-YOU



QUESTIONS