



# 2013 CAPITAL BUDGET TOWN OF PELHAM

*A vibrant, creative and caring community*



# **2013 CAPITAL BUDGET**

## **TABLE OF CONTENTS**

1. Budget Overview
2. Administration
3. Fire Department
4. Roads
5. Operations Vehicles
6. Wastewater
7. Water
8. Parks and Recreation
9. Planning & Development
10. Library Services
11. Reserves and Reserve Funds
12. Major Capital Initiatives



TOWN OF PELHAM

## **2013 Proposed Capital Budget And 5-Year Projected Capital Budget**

### **OVERVIEW**

Throughout the 2013 fiscal year the Town will prepare for significant growth. Capital improvements, programs and operations will be specifically aligned to facilitate this exciting transformation occurring throughout the Town. The changing landscape over the next few years will confirm **the Town's** commitment to being the most vibrant, creative, and caring community in Niagara.

The capital projects recommended throughout this report demonstrates both Council and Town staffs commitment to staying true to this vision. They represent excitement and an abundance of opportunity that will resonate across the Region.

In addition, advancing Town Staffs commitment to remain focused, staff has provided a 5-Year Projected Capital Budget Summary in addition to the 2013 capital requests. This has been provided to detail proposed capital expenditures for the next 5 years which follow already established criteria within the Strategic Plan themes. Each year the commitment continues to reinforce **the Town's mission to serve and** enhance our unique blend of urban rural lifestyles.

The total expenditures identified over the next 5 years are \$48,015,428 which represents a significant investment in capital infrastructure. This amount includes major infrastructure investments associated with the replacement of the Maple Acres Library Branch and the construction of a community centre. These items are detailed under Section 12 for separate consideration.

### **2013 PROPOSED CAPITAL BUDGET**

The total capital investment proposed for 2013 is \$12,762,828 representing 26.5% of the total capital investments over 5 years and is provided to Council in advance of Capital Budget approval on Monday, November 26<sup>th</sup>.

*The most vibrant, creative and caring community in Niagara*

The process of serving and enhancing the community is well represented in the enclosed 2013 proposed budget requests. The requested projects include the revitalization, replacement or addition of Town assets that facilitate **pending development and growth of the Town's** residential and Commercial base.

Page 1.13 summarizes the departmental 2013 capital budget requests by department. Project funding is provided by existing reserve funds, grant funding or other contributions.

Details on each departmental request follow.

## **SUMMARY OF PROPOSED CAPITAL INVESTMENTS BY DEPARTMENT**

### **ADMINISTRATION – (Section 2)**

#### **Information Technology (Page 2)**

Information Technology is critical to the success of any organization and has **an integral part in the Town's Strategic Plan. In fact** items identified in the 2013 operating meet strategic plan deliverables for the year.

For 2013, the Information Technology requests total \$335,000. These **requests will completely transform the Town's communication and increase** customer service levels both internally and externally. The major initiative that will be undertaken is the centralization and complete sharing of financial information throughout the Town.

The new financial management system (\$200,000) being proposed will allow all staff access to information at their fingertips removing the need to have others involved in accessing the information and reducing the need for paper resources. This will increase work process efficiencies throughout the organization.

Customer service standards for our external stakeholders will also be enhanced with a centralized financial management system. Customers will be able to log into their accounts to see balances, print invoices, and request information changes. In addition customers will be able to pay for and register for services offered by the Town. These services will provide invaluable tools to our customer base.

In addition, Information Technology includes the complete overhaul of our current website (\$30,000) meeting new technological requirements including two-way communication with our customers, virtual Town Hall Departmental Information, an intranet portal for communication between staff and compliance with Ontario Disabilities Act requirements.

*The most vibrant, creative and caring community in Niagara*

Furthermore to connect Town staff a new telephone system (\$25,000) with voice over internet protocol (VOIP). This system will allow the Town to have one telephone number and connect all geographical locations by extensions. The result will embrace the concept of all staff working together in one location.

**Town 'Branding' will also be delivered** in the 2013 fiscal year. Staff and community members will work with a consultant to establish a recognizable **'Brand' for the Town that will be consistent in relaying our vision.** This project is projected to cost approximately \$50,000.

Finally, annual replacement of obsolete or outdated equipment is required at a cost of \$15,000 and a data storage server (\$15,000) will be purchased to store all Town documents for easy sharing among staff members and to **reduce the Town's carbon footprint.**

Reserve balances in information technology remains healthy in 2013 through to 2017 \$128,088. A reserve transfer increase of \$45,000 is proposed annually to ensure important information technology infrastructure is sustained given the pending growth and future communication requirements of the Town.

### **Town Hall Facility (Page 2.8)**

Town Council and staff have made a commitment to ensure the sustainability **of the Town's infrastructure including all Town Buildings.** There is an increasing urgency to have a centralized function responsible for all maintenance and repairs to Town owned facilities as a result of this commitment. It will ensure that the Town owned buildings are maintained to provide both a safe work environment for staff but also a safe environment for our external customers. Regular maintenance and repairs also help to extend the useful life of our building infrastructure.

Prior to centralization of this function, responsibility of Town owned buildings was distributed among several different departments. As a result, building maintenance and repairs were often delayed due to time constraints and dual responsibilities. Two projects affected in 2012 which are carried forward to 2013 are:

- Renovations to the Town **Hall's** public bathrooms to provide barrier free access for all customers. The cost of the renovations is \$30,000.
- Also, \$18,000 is projected to replace the roofing membrane on the south side of the building due to deterioration.

In addition to these projects there is a requirement to repair electrical systems at the Town Hall facility at a cost of \$8,000.

*The most vibrant, creative and caring community in Niagara*

The development of a capital asset management plan and preventative maintenance schedules will indicate the expenditures required for years 2014-2017 once the plan is completed. The reserve balance within facilities remains healthy to 2015 at \$160,860 but a requirement to increase the transfer to reserve for 2014 and beyond may be necessary once the details of capital asset management plan is known.

### **FIRE SERVICES – (Section 3)**

A “caring community” is defined by its volunteers. The Pelham Fire Services volunteers are one of many volunteer groups the Town has that continues to set our community apart within the Niagara Region.

In 2012 staff identified the need to replace all self-contained breathing apparatus (SCBA) as they had reached their useful life of 15 years. This commitment continues in 2013 with a request of \$250,000. This will replace the outdated and obsolete equipment completely and ensure fire fighters are protected for another 15 years.

In addition to the replacement of SCBA equipment, annual replacement of bunker gear that does not meet safety standards is requested. The cost for 2013 is \$33,000.

Finally, a study revealed that a new Fire Station located in North Pelham is required in 2013. The new station would provide appropriate space for the firefighters and their equipment and would ensure that the customers serviced by this station continue to receive high levels of service. The cost to build a station meeting the requirements outlined in the study are estimated at \$1,300,000.

The fire services reserve balance transfer from operating has been insufficient to cover the needs within the capital requirements. In order to provide additional reserve monies, reserve transfers have been increased to 2013. The increase will not impact on the tax levies as it is a shift from debt obligations completed in 2011 and 2012. The reserve transfer will be decreased in 2014. As a result, the reserve balance projected to 2017 is \$116,927.

### **ROADS – (Section 4)**

The roads component of the 2013 Capital Budget requests responds to growth requirements, revitalization improvements and maintenance requirements to ensure sustainability of the Town’s infrastructure.

In addition these projects foster a connected community by integrating infrastructure such as sidewalks that continue to enhance and promote a walkable community.

*The most vibrant, creative and caring community in Niagara*

The total proposed cost for 2013 projects is \$6,648,832 and is detailed by category as follows:

Rural Road Reconstruction Projects:

- Rural Road reconstruction projects include Foss Rd, Chantler Rd, Rice Road and Effingham Street. Total costs for these projects are estimated at \$379,000. Details are provided on page 4.1 of this binder.

Urban Road Reconstruction Projects:

- Reconstruction will begin on Port Robinson Road from Pelham Street to Station Street. This will be phase 1 of the reconstruction of Port Robinson Road, estimated cost is \$1,604,390.
- Highland Avenue reconstruction estimated at \$187,000 will be completed in 2013.

Urban and Rural Road Resurfacing Projects:

- Urban projects to be completed includes resurfacing of Maple Street (\$31,000), and Concord street (\$42,000).
- Rural Projects include Poth Street, Centre Street, Effingham Street, Moyer, Maple, Balfour and Tice. Total cost estimated at \$324,000.

Growth Projects:

- Merritt Road engineering (\$100,000) and Port Robinson Rd engineering (\$100,000) is required in 2013 to accommodate reconstruction of these roads in 2014 for urban expansion in the East Fonthill lands.

Revitalization Projects:

- The revitalization of downtown Fenwick is recommended for 2013. Engineering components of this project have been completed and plans are under way to integrate the community into the design phase of the project. The project will cost \$2,026,900 and is projected to be completed by the end of 2013.

Annual Programs:

- Annual programs that maintain service levels throughout the Town include; Road Base and Surface Repair Program (\$150,000), Road Side Ditching (\$100,000), Sidewalk Construction (\$75,000).
- Bridge and culvert rehabilitation is an annual requirement where those assets are determined to pose potential risk to the Town or are deteriorating. For 2013 the estimated costs for bridge

and culvert rehabilitation is \$383,500 and \$50,000 respectively and are detailed on page 4.1.

Other Projects:

- Storm Sewer replacement on Hwy #20 to Marlene Stewart Streit Park. This project is a cost sharing project with the Niagara Region to upgrade the storm sewer servicing on Hwy #20 and surrounding local streets. The cost of the project is determined by the Niagara Region and is \$462,242.
- The installation of traffic lights at Pelham Street and Pancake Lane will calm traffic along Pelham Street adding additional safety measures. Cost is estimated at \$137,500.
- A sidewalk will be installed on the west side of Pelham Street from Port Robinson Road to Pancake Lane. Also a small sidewalk will be placed at the southeast corner of Pelham Street/Port Robinson Road intersection. Estimated cost is \$215,000.
- A storm water pond within CherryRidge subdivision is required to be completed in 2013 at a projected cost of \$229,300.
- A pedestrian cross walk is proposed on Pelham Street for \$52,000.

Reserve balances within Roads will experience a deficit in years 2014-2016 as major road reconstruction projects will be undertaken in those years to accommodate the development that will occur within the East Fonthill Lands. However reserve balances within the roadways will be healthy in 2017 at \$171,989.

### **VEHICLES – (Section 5)**

The Town's requirement to maintain an adequate inventory of vehicles to perform many of the services in the community is challenged by affordability. The Town adopted a Tangible Capital Asset Policy for replacement of Town assets according to useful life. This tool is most prevalent in the replacement of vehicles where its useful life is easily discernable. It responds directly to **the measurable outcome within 'A Self-Sustaining Community' of visioning** for Town facilities and infrastructure.

The vehicles to be replaced for 2013 total \$60,000 and includes:

- Replacement of two vacuum trailers at a cost of \$35,000. Both of these items have met or exceeded their useful life according to PSAB.
- Lease of a sidewalk plow unit to facilitate sidewalk clearing throughout the entire Community.
- Lease of an administrative vehicle for the purposes of shared use of resources within the Town. The vehicle will allow all staff to travel in

*The most vibrant, creative and caring community in Niagara*

same vehicle and reduce the amount of mileage claim expenses paid to staff throughout the year.

The 5-year projection is provided to demonstrate the replacement of vehicles according to the Tangible Capital Asset Policy. Vehicles that can remain in service past the useful life without being a risk to the organization will not be replaced in that year. However, those vehicles that pose a risk to the organization and have not yet met their useful life will be brought forward for replacement earlier than proposed.

The reserve deficit at the end of 2013 is the result of meeting the requirements for replacing Town assets to sustain programs and services offered within the community. The Town is in a great position to replace those vehicles identified to be replaced according to their useful life over the next 5 years while realizing a positive reserve balance at 2017 of \$216,388.

### **WASTEWATER – (Section 6)**

Wastewater and Water projects are typically identified as a component of a road reconstruction project proposed for 2013. The total cost of wastewater projects for 2013 is \$223,000 and includes:

- Lateral replacements for road reconstruction projects at Port Robinson Road – Pelham Street to Station Street and Highland Avenue. Projected costs are \$67,000 and \$45,000 respectively.

Other lateral replacements also occur annually throughout the Town. The estimate for 2013 to be replaced is \$56,000.

The final two projects proposed for 2013 include:

- Wastewater engineering design for Port Robinson Road – Station to Rice Road at a cost of \$40,000 and;
- Total wastewater station surveying equipment in the amount of \$15,000.

The wastewater reserve benefits from lifecycle contributions and capital transfers from wastewater operating. These contributions allow the reserve to remain very healthy to 2017 with a projected balance of \$1,059,621.

### **WATER – (Section 7)**

As detailed within the wastewater discussion, water projects generally correspond to road reconstruction projects. Proposed projects for 2013 continue the investment in securing the water distribution system and its related services.

Projects totaling \$798,700 are being proposed for 2013 and consist of:

*The most vibrant, creative and caring community in Niagara*

- Road reconstruction projects which include watermain replacement, extension or upgrade total \$590,700 and are detailed on page 7.1 of this binder.
- Watermain design engineering requirements for 2013 include Merritt Road, Hurricane Road and Port Robinson Road and total \$150,000.
- A leak detection survey and water audit at the projected cost of \$17,000 will allow staff to identify and repair any leaks that may be present in the water distribution system.
- Equipment required for staff to maintain water distribution system totals \$41,000 and is detailed on page 7.

Reserve balances in 2013 after proposed capital projects is \$157,616. The reserves maintain a healthy balance to 2017 of \$868,616 with a small projected deficit in year 2014 and 2015 that is fully recovered by 2017.

### **PARKS AND RECREATION – (Section 8)**

Some of the most important customer service related items are found in the parks and recreation department. Vibrancy, creativeness and caring are adjectives that are almost always identified at each special event, parade, program, class and so much more.

The projects proposed for 2013 continue to engage our community by encouraging and celebrating volunteerism, creating an open and welcome community and providing exceptional programs and signature events.

The items proposed for 2013 total \$2,216,700 and include:

- The continued investment in our parks, specifically Centennial Park upgrades that have been identified in the Centennial Park Master Plan. These upgrades or renewals in 2013 will total \$502,500. Details of the investments are found on page 8.1.
- In 2012, a Peace Park Master Plan design proposal was tendered. Once the design proposal is completed, the implementation phase will begin. The cost of proposal is estimated at \$250,000.
- Additionally, Old Pelham Town Hall continues a course of annual upgrades and repairs. Flooring throughout the hall and an air conditioner upgrade are forecasted to be completed at a cost of \$44,000.
- The design and construction of a Town skateboard park is also proposed within the community. The cost of this skateboard park is estimated at \$398,000.
- Minor upgrades to baseball diamonds at Marlene Stewart Streit Park and Harold Black park are recommended at a cost of \$9,200 and 9,000 respectively.
- Finally, funds are being earmarked for predevelopment costs for new municipal facilities. The amount of \$1,000,000 will only be available

*The most vibrant, creative and caring community in Niagara*

for expenses related to any design or implementation of a new municipal facility upon Council's approval of staffs recommendations.

The parks and recreation reserve is continuing its recovery from the grant funded RiNC projects completed in 2010. The reserve is expected to fully recover in 2015 with a positive reserve balance of \$719,943 projected to 2017.

### **CEMETERIES – (Section 8.14)**

Maintenance and future planning of cemetery requirements continues to be a commitment of the Town. **The Town's cemeteries continue to receive annual enhancements** which ensure the cemetery sites are maintained and provide a place to visit and reflect. The project identified for 2013 is to pave the East driveway at Hillside cemetery at a cost of \$25,800.

Reserve balances currently show that over a 5 year period the cemeteries are still not in a positive balance. A complete review of expenditures allocated to the cemeteries, revenue sources within the cemeteries and the transfer from operating to the reserve will be performed in 2013 to provide a plan to reduce the reserve deficit of \$136,901 at 2017.

### **PLANNING – (Section 9)**

The year 2012 was exceptional in completing significant studies that will **transform the landscape of the Town. These included the Town's Official plan and the East Fonthill Secondary Plan.** Studies that are planned in 2013 that will also further enhance the Town include:

- The proposed expenditures include minor final costs associated with the official plan, the East Fonthill Secondary Plan and the Fenwick Secondary Plan. Total expenses estimated for 2013 are \$27,000.
- In addition the zoning and bylaw update is expected to be completed in 2013 for \$60,000 and the development of the Town Owned Lands Master Plan for \$20,000.
- Finally, as a result of the pending growth within the community, it is necessary that staff allocate funds for studies performed on the East Fonthill development. Funds projected that will require audit by consultants total \$649,196. The consultants will be retained also to open the development charges bylaw to incorporate area specific charges for the recovery of these studies. The review of the bylaw is estimated to cost \$50,000.

Total project requests for 2013 are \$806,196. This will leave the planning reserve with a slight deficit at December 31, 2013. However, there are currently no future plans on the 5 year horizon allowing the plan to regain a very healthy balance of \$95,583 at year 2017.

*The most vibrant, creative and caring community in Niagara*

**LIBRARY – (Section 10)**

The library is a cultural depot offering a wide range of programs and services that responds to community needs. Library services is a key attribute of an Open, Welcoming and Inviting Community. In 2013 the total request is \$9,600 for the annual replacement of computers and equipment according to established PSAB requirements.

Reserve balances within the library continue to have a small deficit to 2017.

**RESERVE AND RESERVE FUNDS (Section 11)**

The establishment of reserves ensures future sustainability for the Town of Pelham. The reserves serve to fund infrastructure projects within funding availability. This ensures that individual projects are not impacting the tax levy in any given year causing large increases to stakeholders. This process is **the key component of defining the Town's ability to sustain its infrastructure well into the future.**

The reserve fund balances at December 31, 2013 are shown in section 11 page 11. The reserves are classified as *Discretionary* and *Non-Discretionary* in nature.

**Discretionary Reserve Funds****Reserve for working funds**

The working fund reserve is a contingency reserve available for items that are one-time events. This would include funding special projects or emergency projects that were not budgeted. The reserve for working funds can also be used to stabilize the tax rate in a year where a volatile increase is projected due to unforeseen circumstances. However, it should be noted that since the 2008 approach to reserve funds was established, the risk is minimal that significant amounts would be needed from this reserve. Where other reserves maintain healthy positive balance, project overruns would be taken directly from the associated reserve and not the reserve for working funds. The working funds reserve balance typically receives allocations from any in-year surplus that might occur. However, in recent years the surplus has been allocated to other projects. It is important to give consideration to improving the working funds reserve in future years where a surplus is realized. The projected balance at December 31, 2013 is \$173,560.

**Other Discretionary Reserves**

The remaining reserves identified in Section 11 have been established to safeguard the assets of the Town and allow the Staff and Council to adequately plan for the future. Contributions into these reserves are done

*The most vibrant, creative and caring community in Niagara*

annually from the operating budget to ensure they maintain a healthy positive balance.

The projected balances presented in Schedule 11 herein, are reflective of the best information available at time of presentation of this capital budget.

### **Non-Discretionary Reserves**

Non-discretionary reserves are externally restricted reserves as mentioned previously. The type of expenditures and revenues attributable to these reserves is mandated in written policies and Acts. Thus full discussion of each reserve will not be detailed except for the Development Charges Reserve described below. It should be noted however, that where a significant change to policy or an Act is brought to the attention of Town Staff, Council will be apprised immediately.

### **Development Charges Reserve**

The continuity schedule for development charge revenues is provided on page 11.2 of Section 11. The 5 year projection indicates a deficit in of (\$377,436) in year 2017. The deficit is due to the projected completion of major infrastructure projects due to anticipated growth.

The Town adopted a new development charge rate structure in 2009. This rate structure was used to forecast projected revenues based on past history and future potential growth. The forecast provides a conservative increase only for the development of the East Fonthill Lands. Significant growth in this area will increase these revenues and this will help to decrease the projected deficit to ensure a healthy balance will remain in the fund.

The summary also assumes that most of the major project funding requirements from the reserve will be debentured to allow the reserve to minimize its deficit at 2017.

### **Reserve Summary**

In summary, projected reserve balance at December 31, 2013 is expected to decrease by \$791,349. This is a continuation of necessary significant investments in infrastructure, technology and innovation and also to meet eligibility requirements on the successful grant funded projects. Also, 5-year capital projections provided as part of each departments request show good faith on the part of Staff to ensure a consistent rebuilding of reserves over a five year period.

A five-year projected reserve balance is provided for on page 11.1 detailing all of the reserve additions/reductions over the next 5 years. It is evident that the reserve balances are trending towards rebuilding of reserve balances

*The most vibrant, creative and caring community in Niagara*

showing an increase in discretionary reserve balances of just over \$3.2 million dollars. This represents an incredible commitment of sustainability for the long-term.

### **2013 PROPOSED CAPITAL BUDGET SUMMARY**

Town Council and staff continue to remain focused on the Town's vision of being the most vibrant, creative and caring community in Niagara. The **Town's mission is to continue** to serve our community and enhance our unique blend of urban and rural lifestyles. It is evident throughout the discussion enclosed herein that the proposed capital budget items for 2013 correspond directly with our mission and also deliver many measurable outcomes identified in the 2011 Strategic Plan.

The total investment proposed for 2013 is \$12,762,828 and represents a strong message for a continued infrastructure investment. Each project **identified provides purposeful actions that continue to reinforce the Town's** vision. In addition to this investment staff has provided a 5 year forecast that proves that reserve balances are healthy and capable of meeting future sustainability targets.

The Town Staff is seeking Council approval to move forward with this capital budget and support this transformation.



**TOWN OF PELHAM  
2013 PROPOSED CAPITAL BUDGET SUMMARY**

	2013 Proposed Budget	Financing		
		Reserve/ Reserve Fund	Other	Total Financing
	\$	\$	\$	\$
<b>ADMINISTRATION</b>				
Information Technology	335,000	300,000	35,000	335,000
Building	56,000	56,000	-	56,000
Subtotal Admin	<b>391,000</b>	<b>356,000</b>	<b>-</b>	<b>356,000</b>
<b>PROTECTION SERVICES</b>	<b>1,583,000</b>	<b>283,000</b>	<b>1,300,000</b>	<b>1,583,000</b>
<b>COMMUNITY AND INFRASTRUCTURE SERVICES</b>				
Roads	6,648,832	2,811,092	3,837,740	6,648,832
Vehicles	60,000	60,000	-	60,000
Wastewater	223,000	183,000	40,000	223,000
Water	798,700	723,700	75,000	798,700
Parks & Recreation	2,476,700	474,450	2,002,250	2,476,700
Cemeteries	25,800	25,800		25,800
Subtotal CIS	<b>10,233,032</b>	<b>4,278,042</b>	<b>5,954,990</b>	<b>10,233,032</b>
<b>PLANNING</b>	<b>806,196</b>	<b>70,850</b>	<b>735,346</b>	<b>806,196</b>
<b>LIBRARY</b>	<b>9,600</b>	<b>9,600</b>		<b>9,600</b>
<b>Grand Total Proposed Budget</b>	<b>\$ 13,022,828</b>	<b>\$ 4,997,492</b>	<b>\$ 7,990,336</b>	<b>\$ 12,987,828</b>



**TOWN OF PELHAM  
5-Year Projected Capital Budget Summary**

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>Total</u>
Information Technology	\$ 335,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 395,000
Municipal Facility	\$ 56,000	\$ -	\$ -	\$ -	\$ -	\$ 56,000
Fire Services	\$ 1,583,000	\$ 34,000	\$ 35,000	\$ 436,000	\$ 36,000	\$ 2,124,000
Roads	\$ 6,648,832	\$ 3,205,000	\$ 2,259,450	\$ 4,228,000	\$ 2,028,000	\$ 18,369,282
Vehicles	\$ 60,000	\$ 93,000	\$ 400,000	\$ 105,000	\$ 275,000	\$ 933,000
Wastewater	\$ 223,000	\$ 1,382,400	\$ 110,000	\$ 790,000	\$ 110,000	\$ 2,615,400
Water	\$ 798,700	\$ 1,485,000	\$ 427,000	\$ 550,000	\$ 307,000	\$ 3,567,700
Parks and Recreation	\$ 2,476,700	\$ 625,000	\$ 745,000	\$ 440,000	\$ 695,000	\$ 4,981,700
Cemeteries	\$ 25,800	\$ 136,000	\$ 20,000	\$ 28,000	\$ 30,000	\$ 239,800
Planning and Development	\$ 806,196	\$ -	\$ -	\$ -	\$ -	\$ 806,196
Library	\$ 9,600	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 37,600
<b>subtotal</b>	<b>\$ 13,022,828</b>	<b>\$ 6,982,400</b>	<b>\$ 4,018,450</b>	<b>\$ 6,599,000</b>	<b>\$ 3,503,000</b>	<b>\$ 34,125,678</b>
Major Capital Investments	\$ -	\$ 1,304,750	\$ 12,845,000		\$ -	\$ 14,149,750
<b>Grand Total</b>	<b>\$ 13,022,828</b>	<b>\$ 8,287,150</b>	<b>\$ 16,863,450</b>	<b>\$ 6,599,000</b>	<b>\$ 3,503,000</b>	<b>\$ 48,275,428</b>



**Department of Corporate Services -  
Information Technology  
2013 Proposed Capital Budget Summary**

Project #	Project Name	2013 Proposed Budget	FINANCING				Total Financing
			Development Charges	IT Reserve	Other	Other Description	
		\$	\$	\$	\$	\$	\$
FIN 01-13	Annual Equipment PSAB adds/replacement	15,000		15,000			15,000
FN-02-13	Town wide Financial Management System	200,000		80,000	20,000 50,000	Grant Working Funds Water Reserve	200,000
FN-03-13	ODA Accessible Website	30,000		15,000	15,000	Grant	30,000
FN-04-13	VOIP Telephone System	25,000		25,000			25,000
FN-05-13	Data Storage Server	15,000		15,000			15,000
FN-06-13	Town Branding Consulting	50,000		50,000			50,000
<b>Total 2013 Proposed Budget</b>		<b>335,000</b>	<b>-</b>	<b>200,000</b>	<b>135,000</b>	<b>-</b>	<b>335,000</b>

**Department of Corporate Services -  
Information Technology  
5-Year Projected Capital Budget**



	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
<b>Funding</b>					
IT Reserve Start of Year	\$ 13,088	\$ (111,912)	\$ (51,912)	\$ 8,088	\$ 68,088
Contributions from Revenue	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Grant Revenue	\$ 35,000				
<b>Reserve Funding</b>					
Working Funds	\$ 50,000	\$ -	\$ -		\$ -
Water/Wastewater	\$ 50,000				
<b>IT Capital Reserve Fund (sum of above)</b>	<b>\$ 223,088</b>	<b>\$ (36,912)</b>	<b>\$ 23,088</b>	<b>\$ 83,088</b>	<b>\$ 143,088</b>
<b>Capital Spending (from summary below)</b>	<b>\$ 335,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>
<b>Reserve - End of Year</b>	<b>\$ (111,912)</b>	<b>\$ (51,912)</b>	<b>\$ 8,088</b>	<b>\$ 68,088</b>	<b>\$ 128,088</b>

**Projects by Priority (Annual Expenditures)**

**2013**

FN-01-13 Annual Equipment PSAB adds/replacement	\$ 15,000	1-80-120-101-XXXX
FN-02-13 Town wide Financial Management System	\$ 200,000	1-80-120-103-XXXX
FN-03-13 ODA Accessible Website	\$ 30,000	1-80-120-116-XXXX
FN-04-13 VOIP Telephone System	\$ 25,000	1-80-120-112-XXXX
FN-05-13 Data Storage Server	\$ 15,000	1-80-120-115-XXXX
FN-06-13 Town Branding Consulting	\$ 50,000	1-80-120-110-XXXX
	<b>\$ 335,000</b>	

**2014**

Annual Equipment PSAB adds/replacement	\$ 15,000
	<b>\$ 15,000</b>

**2015**

Annual Equipment PSAB adds/replacement	\$ 15,000
	<b>\$ 15,000</b>

**2016**

Annual Equipment PSAB adds/replacement	\$ 15,000
	<b>\$ 15,000</b>

**2017**

Annual Equipment PSAB adds/replacement	\$ 15,000
	<b>\$ 15,000</b>



**Department of Corporate Services -  
Town Facility  
2013 Proposed Capital Budget Summary**

Project #	Project Name	2013 Proposed Budget	FINANCING				Total Financing
			Developmen t Charges	Municipal Bldg Reserve	Other	Other Description	
		\$	\$	\$	\$	\$	
BLD 01-13	Electrical Room Repairs	8,000		8,000		8,000	
BLD 02-13	Bathroom Accessibility Renovation	30,000		30,000		30,000	
BLD 03-13	Partial Roof Replacement	18,000		18,000		18,000	
<b>Total 2013 Proposed Budget</b>		<b>56,000</b>	<b>-</b>	<b>56,000</b>	<b>-</b>	<b>56,000</b>	



**Department of Corporate Services -  
Town Facility  
5-Year Projected Capital Budget**

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
<b>Funding</b>					
Municipal Building Reserve Start of Year	\$ 91,860	\$ 60,860	\$ 85,860	\$ 110,860	\$ 135,860
Contributions from Revenue	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Grant Revenue					
<b>Reserve Funding</b>					
Town Hall					
<b>Building Reserve Fund</b>	<b>\$ 116,860</b>	<b>\$ 85,860</b>	<b>\$ 110,860</b>	<b>\$ 135,860</b>	<b>\$ 160,860</b>
<b>Capital Spending (from summary below)</b>	<b>\$ 56,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Reserve - End of Year</b>	<b>\$ 60,860</b>	<b>\$ 85,860</b>	<b>\$ 110,860</b>	<b>\$ 135,860</b>	<b>\$ 160,860</b>

**Projects by Priority (Annual Expenditures)**

**2013**

BLD 01-13 Electrical Room Repairs Bathroom Accessibility	\$ 8,000	1-80-305-128-XXXX
BLD 02-13 Renovation	\$ 30,000	1-80-305-124-XXXX
BLD 03-13 Partial Roof Replacement	\$ 18,000	1-80-305-125-XXXX
	<b>\$ 56,000</b>	

**2014**

**\$ -**

**2015**

**\$ -**

**2016**

**\$ -**

**2017**

**\$ -**



**Department of Fire Protection Services  
2013 Proposed Capital Budget Summary**

Project #	Project Name	2012 Proposed Budget	FINANCING				Total Financing
			Development Charges	Fire Equipment Reserve	Other	Other Description	
FD 01-13	Replacement of Bunker Gear	\$ 33,000	\$	\$ 33,000	\$		\$ 33,000
FD 02-13	Replacement of SCBA phase 2	250,000		250,000			250,000
FD 03-13	New Fire Station #3	1,300,000			1,300,000	Debenture	-
<b>Total 2013 Proposed Budget</b>		<b>1,583,000</b>	<b>-</b>	<b>283,000</b>	<b>1,300,000</b>		<b>283,000</b>



**Department of Corporate Services -  
Fire Services  
5-Year Projected Capital Budget**

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
<b>Funding</b>					
Equipment Reserve Start of Year	\$ (14,296)	\$ 1,927	\$ 131,927	\$ 260,927	\$ (11,073)
Contributions from Revenue	\$ 299,223	\$ 164,000	\$ 164,000	\$ 164,000	\$ 164,000
<b>Reserve Funding</b>					
Expansion & Renewal	\$ -	\$ -	\$ -	\$ -	\$ -
Debenture	\$ 1,300,000				
<b>Equipment Capital Reserve Fund (sum of above)</b>	<b>\$ 1,584,927</b>	<b>\$ 165,927</b>	<b>\$ 295,927</b>	<b>\$ 424,927</b>	<b>\$ 152,927</b>
<b>Capital Spending (from summary below)</b>	<b>\$ 1,583,000</b>	<b>\$ 34,000</b>	<b>\$ 35,000</b>	<b>\$ 436,000</b>	<b>\$ 36,000</b>
<b>Reserve - End of Year</b>	<b>\$ 1,927</b>	<b>\$ 131,927</b>	<b>\$ 260,927</b>	<b>\$ (11,073)</b>	<b>\$ 116,927</b>

**Projects by Priority (Annual Expenditures)**

**2013**

FD 01-13 Replacement of Bunker Gear	\$ 33,000	1-80-200-203-XXXX
FD 02-13 Replacement of SCBA phase 2	\$ 250,000	1-80-200-204-XXXX
FD 03-13 New Fire Station #3	\$ 1,300,000	1-80-200-214-XXXX
	<b>\$ 1,583,000</b>	

**2014**

Replacement of Bunker Gear	\$ 34,000
	<b>\$ 34,000</b>

**2015**

Replacment of Bunker Gear	\$ 35,000
	<b>\$ 35,000</b>

**2016**

Replacement of Bunker Gear	\$ 36,000
Replacement Pumper 2A	\$ 400,000
	<b>436,000</b>

**2017**

Replacement of Bunker Gear	\$ 36,000
	<b>\$ 36,000</b>



**Department of Community and  
Infrastructure Services - Roads  
2013 Proposed Capital Budget Summary**

Project #	Project Name	2013 Proposed Budget	FINANCING				Total Financing
			Development Charges	Roads Reserve	Other	Other Description	
		\$	\$	\$	\$	\$	
RD 01-13 to RD 06-13	Urban Road Reconstruction Projects	2,180,890	1,263,073	436,500	481,317	Debenture	2,180,890
RD 07-13 to RD 10-13	Rural Road Reconstruction Projects	379,000	44,750	334,250			379,000
RD 11-13 to RD 12-13	Urban Road Resurfacing Projects	73,000	21,700	51,300			73,000
RD 14-13 to RD 22-13	Rurual Road Resurfacing Projects	324,000		324,000			324,000
RD 23-13 to RD 25-13	Bridge Rehabilitation Program	383,500	-	383,500			383,500
RD 26-13	Road Base and Surface Repair Program	150,000		150,000			150,000
RD 27-13	Sidewalk Construction Program	75,000		75,000			75,000
RD 28-13	Road Side Ditching Program	100,000		100,000			100,000
RD 29-13	Culvert Replacement Prgm	50,000		50,000			50,000
RD 30-13	Downtown Fenwick Streetscaping Improvements	2,026,900	1,216,140		810,760	Debenture	2,026,900
RD-31-13	Highway #20 Storm Sewer to MSSP	462,242		462,242			462,242
RD-32-13	Cherry Ridge Storm Water Detention Pond Retrofit	229,300		229,300			229,300
RD-13-13	Pelham Street: Port Robinson Road to Pancake Lane (Sidewalks - West side)	215,000		215,000			215,000
<b>Total 2013 Proposed Budget</b>		<b>6,648,832</b>	<b>2,545,663</b>	<b>2,811,092</b>	<b>1,292,077</b>	<b>-</b>	<b>6,648,832</b>



**Department of Community and  
Infrastructure Services - Roads  
5-Year Projected Capital Budget**

	2013	2014	2015	2016	2017
<b>Funding</b>					
Roads Reserve - Start of Year	\$ 816,677	\$ 26,891	\$ (495,525)	\$ (504,524)	\$ (220,625)
Expansion and Renewal					
Gas Tax	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Development Charges applicable to projects	\$ 2,545,663	\$ 570,000	\$ 41,113	\$ 1,540,000	
Grants / Special Charges					
<b>Reserve Funding</b>					
Tax Levy (6% increase each year)	\$ 1,521,306	\$ 1,612,584	\$ 1,709,339	\$ 1,811,899	\$ 1,920,613
Debuture	\$ 1,292,077	\$ -	\$ -	\$ 660,000	\$ -
Reserve fund transfers	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Road Capital Reserve Fund (sum of above)</b>	<b>\$ 6,675,723</b>	<b>\$ 2,709,475</b>	<b>\$ 1,754,926</b>	<b>\$ 4,007,375</b>	<b>\$ 2,199,989</b>
<b>Capital Spending (from summary below)</b>	<b>\$ 6,648,832</b>	<b>\$ 3,205,000</b>	<b>\$ 2,259,450</b>	<b>\$ 4,228,000</b>	<b>\$ 2,028,000</b>
<b>Reserve - End of Year</b>	<b>\$ 26,891</b>	<b>\$ (495,525)</b>	<b>\$ (504,524)</b>	<b>\$ (220,625)</b>	<b>\$ 171,989</b>

**Projects by Priority (Annual Expenditures)**

2013	Total Cost	
<b>Urban Road Reconstruction Projects</b>		
RD 01-13	\$ 1,604,390	1-80-315-312-XXXX
RD-02-13	\$ 100,000	1-80-315-315-XXXX
RD-03-13	\$ 100,000	1-80-315-316-XXXX
RD-04-13	\$ 187,000	1-80-315-318-XXXX
RD-05-13	\$ 137,500	1-80-315-328-XXXX
RD 06-13	\$ 52,000	1-80-315-370-XXXX
	<b>\$ 2,180,890</b>	1-80-315-371-XXXX
<b>Rural Road Reconstruction Projects</b>		
RD 07-13	\$ 179,000	1-80-315-372-XX
RD 08-13	\$ 89,000	1-80-315-373-XXXX
RD 09-13	\$ 87,000	1-80-315-374-XXXX
RD 10-13	\$ 24,000	1-80-315-375-XXXX
	<b>\$ 379,000</b>	
<b>Urban Road Resurfacing Projects</b>		
RD 11-13	\$ 31,000	1-80-315-376-XX
RD 12-13	\$ 42,000	1-80-315-377-XXXX
	<b>\$ 73,000</b>	
<b>Rural Road Resurfacing Projects</b>		
RD 14-13	\$ 23,000	1-80-315-378-XXXX
RD 15-13	\$ 25,000	1-80-315-379-XXXX
RD 16-13	\$ 118,000	1-80-315-381-XXXX
RD 17-13	\$ 22,000	1-80-315-382-XXXX
RD 18-13	\$ 26,000	1-80-315-383-XXXX
RD 19-13	\$ 50,000	1-80-315-384-XXXX
RD 20-13	\$ 28,000	1-80-315-386-XXXX
RD 21-13	\$ 22,000	1-80-315-387-XXXX
RD 22-13	\$ 10,000	1-80-315-388-XXXX
	<b>\$ 324,000</b>	
<b>Bridge Rehabilitation Projects</b>		
RD 23-13	\$ 23,500	1-80-315-389-XXXX
RD 24-13	\$ 345,000	1-80-315-390-XXXX
RD 25-13	\$ 15,000	1-80-315-391-XXXX
	<b>\$ 383,500</b>	
<b>Annual Programs</b>		
RD 26-13	\$ 150,000	1-80-315-324-XXXX
RD 27-13	\$ 75,000	1-80-315-325-XXXX
RD 28-13	\$ 100,000	1-80-315-380-XXXX
RD 29-13	\$ 50,000	1-80-315-321-XXXX
	<b>\$ 375,000</b>	
<b>Revitalization Projects</b>		
RD 30-13	\$ 2,026,900	
<b>Other</b>		
RD 31-13	\$ 462,242	1-80-315-347-XXXX
RD 32-13	\$ 229,300	1-80-315-349-XXXX
RD-13-13	\$ 215,000	1-80-315-392-XXXX
	<b>\$ 906,542</b>	
<b>Grand Total Roads Projects</b>	<b>\$ 6,648,832</b>	



	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
<b><u>2014</u></b>					
Haist Street Reconstruction: Canboro Road to Highway 20		\$ 300,000			
Highway 20 Reconstruction: Haist Street to Lookout Street (sidewalks and storm sewer contribution)		\$ 450,000			
Effingham Street Reconstruction: Metler Road to Tice Road		\$ 300,000			
Merritt Road Reconstruction: Line Avenue to Rice Road		\$ 600,000			
Road Reconstruction Program		\$ 700,000			
Road Reconstruction Program, Foss Road: Welland Boundary to Haist Street		\$ 44,000			
Road Resurfacing Program		\$ 290,000			
Road Resurfacing Program, Vinemount Drive		\$ 59,000			
Road Resurfacing Program, Woodside Square: Welland Rd (east entrance) to North East Corner of Subdivision		\$ 51,000			
Road Base and Surface Repair Program		\$ 160,000			
Sidewalk Construction and Repair Program		\$ 75,000			
Street		\$ 116,000			
Culvert Replacement Program		\$ 60,000			
		<u>\$ 3,205,000</u>			
<b><u>2015</u></b>					
Road Resurfacing Program			\$ 349,000		
Road Resurfacing Program, Woodside Square: Welland Rd (west entrance) to North East Corner of Subdivision			\$ 51,000		
Road Reconstruction Program			\$ 700,000		
Bridge Replacement Program: Sawmill Road 90m East of Centre Street			\$ 690,000		
Road Base and Surface Repair Program			\$ 160,000		
Sidewalk Construction and Repair Program			\$ 85,000		
Culvert Replacement Program			\$ 60,000		
Effingham Street Reconstruction: Tice Road to Highway 20			\$ 164,450		
			<u>\$ 2,259,450</u>		
<b><u>2016</u></b>					
Port Robinson Road Reconstruction: Station Street to Rice Road				\$ 2,200,000	
Road Resurfacing Program				\$ 400,000	
Road Reconstruction Program				\$ 700,000	
Road Base and Surface Repair Program				\$ 160,000	
Sidewalk Construction and Repair Program				\$ 75,000	
Culvert Replacement Program				\$ 60,000	
Bridge Replacement Program: Cream Street 400m South of Sawmill Road				\$ 633,000	
				<u>\$ 4,228,000</u>	
<b><u>2017</u></b>					
Road Resurfacing Program					\$ 400,000
Road Reconstruction Program					\$ 700,000
Road Base and Surface Repair Program					\$ 160,000
Sidewalk Construction and Repair Program					\$ 75,000
Culvert Replacement Program					\$ 60,000
Bridge Replacement Program: Roland Road 50m East of Balfour Street					\$ 633,000
					<u>\$ 2,028,000</u>



**Department of Community and Infrastructure Services - Vehicles  
2013 Proposed Capital Budget Summary**

Project #	Project Name	2013 Proposed Budget	FINANCING				
			Development Charges	Veicles Reserve	Other	Other Description	Total Financing
		\$	\$	\$		\$	
	Replacement of Units 701,702 vacuum trailers VEH 01-13 with self Propelled unit	35,000		35,000			35,000
	Purchase, Rent or Lease VEH 02-13 Sidewalk Plow Unit	15,000		15,000			15,000
	Administrative Vehicle VEH 03-13 Lease	10,000		10,000			10,000
<b>Total 2013 Proposed Budget</b>		<b>60,000</b>	<b>-</b>	<b>60,000</b>	<b>-</b>		<b>60,000</b>



**Department of Community and Infrastructure Services - Vehicles  
5-Year Projected Capital Budget**

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
<b>Funding</b>					
Vehicle Reserve - Start of Year	\$ (445,566)	\$ (278,451)	\$ (132,980)	\$ 57,414	\$ 215,328
Development Charges			\$ 250,000		
<b>Reserve Funding</b>					
Tax Levy					
Life Cycle Rental Contribution from Levy	\$ 227,115	\$ 238,471	\$ 250,394	\$ 262,914	\$ 276,060
Transfer from water reserve	\$ -	\$ -	\$ 90,000		\$ -
<b>Vehicles Capital Reserve Fund (sum of above)</b>	<b>\$ (218,451)</b>	<b>\$ (39,980)</b>	<b>\$ 457,414</b>	<b>\$ 320,328</b>	<b>\$ 491,388</b>
<b>Capital Spending (from summary below)</b>	<b>\$ 60,000</b>	<b>\$ 93,000</b>	<b>\$ 400,000</b>	<b>\$ 105,000</b>	<b>\$ 275,000</b>
<b>Reserve - End of Year</b>	<b>\$ (278,451)</b>	<b>\$ (132,980)</b>	<b>\$ 57,414</b>	<b>\$ 215,328</b>	<b>\$ 216,388</b>

**Projects by Priority (Annual Expenditures)**

**2013**

VEH 01-13 Replacement of 701, 702 vacuum trailers with self propelled unit	\$ 35,000	1-80-325-362-XXXX
VEH 02-13 Rental/Lease of Sidewalk Plow Equipment	\$ 15,000	1-80-325-363-XXXX
VEH 03-13 Administrative Vehicle Lease	\$ 10,000	1-80-325-364-XXXX
	<b>\$ 60,000</b>	

**2014**

Tractor 516 - 1999 John Deere Gator	\$ 25,000
Tractor 513 - 1999 Kubota Mower	\$ 14,000
Tractor 515 - 1999 Kubota Mower	\$ 14,000
Unit 709 - Bandit Chipper	\$ 40,000
	<b>\$ 93,000</b>

**2015**

Replacement of 2000 Kubota M4700	\$ 60,000
Truck 223 - 2003 Ford F250 Water Service Van	\$ 90,000
Fleet Growth - 5 Ton Single Axle	\$ 250,000
	<b>\$ 400,000</b>

**2016**

Truck 125 - 2004 3/4 Ton Ford	\$ 47,000
Tractor 518 - 2001 Kubota B7500	\$ 58,000
	<b>\$ 105,000</b>

**2017**

Replacement of Truck 420- 2005 5 Ton Volvo	\$ 275,000
	<b>\$ 275,000</b>



**Department of Community and  
Infrastructure Services - Wastewater  
2013 Proposed Capital Budget Summary**

Project #	Project Name	2013 Proposed Budget	FINANCING				
			Development Charges	Wastewater Reserve	Other	Other Description	Total Financing
		\$	\$	\$		\$	
WST 01-13	Port Robinson Road: Pelham Street to Station Street (6 Lateral Repl)	67,000	-	67,000	-		67,000
WST 02-13	Highland Avenue Reconstruction: Sanitary Lateral Repl (4 Lateral Repl)	45,000	-	45,000			45,000
WST 03-13	Sanitary Lateral Replacement Program (5 Lateral Repl)	56,000	-	56,000			56,000
WST 04-13	Port Robinson Road: Station Street to Rice Road (Eng)	40,000	40,000	-			40,000
WST 05-12	Total Station Surveying Equipment	15,000	-	15,000			15,000
<b>Total 2013 Proposed Budget</b>		<b>223,000</b>	<b>40,000</b>	<b>183,000</b>	<b>-</b>	<b>-</b>	<b>223,000</b>



**Department of Community and Infrastructure  
Services - Wastewater  
5-Year Projected Capital Budget**

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
<b>Funding</b>					
Reserve Start of Year	\$ 62,621	\$ 229,621	\$ (102,780)	\$ 137,221	\$ (302,780)
Grants					
Development Charges applicable to projects	\$ 40,000	\$ 700,000		\$ -	
<b>Reserve Funding</b>					
Sewer Rate Capital Contribution	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Life Cycle Contribution	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
<b>Sewer Capital Reserve Fund (sum of above)</b>	<b>\$ 452,621</b>	<b>\$ 1,279,621</b>	<b>\$ 247,221</b>	<b>\$ 487,221</b>	<b>\$ 47,221</b>
<b>Capital Spending (from summary below)</b>	<b>\$ 223,000</b>	<b>\$ 1,382,400</b>	<b>\$ 110,000</b>	<b>\$ 790,000</b>	<b>\$ 110,000</b>
<b>Reserve - End of Year</b>	<b>\$ 229,621</b>	<b>\$ (102,780)</b>	<b>\$ 137,221</b>	<b>\$ (302,780)</b>	<b>\$ (62,780)</b>

**Projects by Priority (Annual Expenditures)**

**2013**

Port Robinson Road: Pelham Street to Station Street WST 01-13 (6 Lateral Repl)	\$ 67,000	1-80-700-701-XXXX
Highland Avenue Reconstruction: Sanitary Lateral WST 02-13 Repl (4 Lateral Repl)	\$ 45,000	1-80-700-716-XXXX
Sanitary Lateral Replacement Program (5 Lateral WST 03-13 Repl)	\$ 56,000	1-80-700-711-XXXX
Port Robinson Road: Station Street to Rice Road WST 04-13 (Eng)	\$ 40,000	1-80-700-717-XXXX
WST 05-13 Total Station Surveying Equipment	\$ 15,000	1-80-700-718-XXXX
	<b>\$ 223,000</b>	

**2014**

Welland Road and Deer Park Crescent Easement Sanitary Sewer Replace	\$ 416,400
Station Street: Highway 20 to Port Robinson Road (10 Lateral Repl)	\$ 100,000
Highway 20: Haist Street to Lookout Street (5 Lateral Repl)	\$ 60,000
Haist Street: Canboro Road to Highway 20 (5 Lateral Repl)	\$ 50,000
Sanitary Lateral Replacement Program (5 Lateral Repl)	\$ 50,000
Merritt Road: Line Avenue to Rice Road (Construction)	\$ 706,000
	<b>\$ 1,382,400</b>

**2015**

Station Street: Lyndhurst Avenue to Hurricane Road (3 Lateral Repl)	\$ 30,000
Sanitary Lateral Replacement Program (5 Lateral Repl)	\$ 50,000
Highland Avenue: Elizabeth Drive to Canboro Road (3 Lateral Repl)	\$ 30,000
	<b>\$ 110,000</b>

**2016**

Port Robinson Road: Station Street to Rice Road (Construction)	\$ 700,000
Merritt Road: Pelham Street to Line Avenue (4 Lateral Repl)	\$ 40,000
Sanitary Lateral Replacement Program (5 Lateral Rep)	\$ 50,000
	<b>\$ 790,000</b>

**2017**

Sanitary Lateral Replacement Program (5 Lateral Repl)	\$ 50,000
Pancake Lane: Pelham Street to Shoalts Drive (6 Late	\$ 60,000
	<b>\$ 110,000</b>



**Department of Community and  
Infrastructure Services - Water  
2013 Proposed Capital Budget Summary**

Project #	Project Name	2013 Proposed Budget	FINANCING				
			Development Charges	Water Reserve	Other	Other Description	Total Financing
		\$	\$	\$		\$	
WTR 01-13	Port Robinson Road: Pelham Street to Station Street	277,900	-	277,900	-		277,900
WTR 02-13	Merritt Road: Line Avenue to Rice Road (Engineering)	25,000	25,000	-			25,000
WTR 03-13	Hurricane Road Watermain Replacement (Engineering)	75,000		75,000			75,000
WTR 04-13	Leak Detection Survey and IWA water audit	17,000	-	17,000			17,000
WTR 05-13	Water System Repair Equipment	35,000	-	35,000			35,000
WTR 06-13	Foss Road: Church Street to Railroad	125,000		125,000			125,000
WTR 07-13	Highland Avenue: Elizabeth Drive to Cemetery	102,000		102,000			102,000
WTR 08-13	Water Distribution System Monitoring Equipment	6,000		6,000			6,000
WTR 09-13	Bruce Wood Watermain Extension	85,800		85,800			85,800
WTR 10-13	Port Robinson Road: Station Street to Rice Road (Engineering)	50,000	50,000				50,000
<b>Total 2013 Proposed Budget</b>		<b>798,700</b>	<b>75,000</b>	<b>723,700</b>	<b>-</b>	<b>-</b>	<b>798,700</b>

**Department of Community and  
Infrastructure Services - Water  
5-Year Projected Capital Budget**



	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
<b>Funding</b>					
Reserve Start of Year	\$ 316,316	\$ 157,616	\$ (212,384)	\$ (24,384)	\$ 560,616
Development Charges	\$ 75,000	\$ 500,000	\$ -	\$ 520,000	\$ -
Grants					
<b>Reserve Funding</b>					
Water Rates Capital Contribution	\$ 365,000	\$ 365,000	\$ 365,000	\$ 365,000	\$ 365,000
Life Cycle Contribution	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Transfer to other reserve	\$ (50,000)				
<b>Water Capital Reserve Fund (sum of above)</b>	<b>\$ 956,316</b>	<b>\$ 1,272,616</b>	<b>\$ 402,616</b>	<b>\$ 1,110,616</b>	<b>\$ 1,175,616</b>
<b>Capital Spending (from summary below)</b>	<b>\$ 798,700</b>	<b>\$ 1,485,000</b>	<b>\$ 427,000</b>	<b>\$ 550,000</b>	<b>\$ 307,000</b>
<b>Reserve - End of Year</b>	<b>\$ 157,616</b>	<b>\$ (212,384)</b>	<b>\$ (24,384)</b>	<b>\$ 560,616</b>	<b>\$ 868,616</b>

**Projects by Priority (Annual Expenditures)**

**2013**

WTR 01-13	Port Robinson Road: Pelham Street to Station St	\$ 277,900	1-80-705-758-XXXX
WTR 02-13	Merritt Road: Line Avenue to Rice Road (Engine)	\$ 25,000	1-80-705-759-XXXX
WTR 03-13	Hurricane Road Watermain Replacement (Engin	\$ 75,000	1-80-705-760-XXXX
WTR 04-13	Leak Detection Survey and IWA water audit	\$ 17,000	1-80-705-761-XXXX
WTR 05-13	Water System Repair Equipment	\$ 35,000	1-80-705-756-XXXX
WTR 06-13	Foss Road: Church Street to Railroad	\$ 125,000	1-80-705-762-XXXX
WTR 07-13	Highland Avenue: Elizabeth Drive to Cemetery	\$ 102,000	1-80-705-763-XXXX
WTR 08-13	Water Distribution System Monitoring Equipment	\$ 6,000	1-80-705-764-XXXX
WTR 09-13	Bruce Wood Watermain Extension	\$ 85,800	1-80-705-765-XXXX
WTR 10-13	Port Robinson Road: Station Street to Rice Road (Engineering)	\$ 50,000	1-80-705-766-XXXX
		<b>\$ 798,700</b>	

**2014**

Haist Street: Canboro Road to Highway 20	\$ 220,000
Highway 20: Haist Street to Lookout Street	\$ 200,000
Station Street: Highway 20 to Port Robinson Road	\$ 400,000
Pancake Lane: Pelham Street to Haist Street (Engineering)	\$ 50,000
Hydrant Replacement Program	\$ 60,000
Water System Repair Equipment	\$ 30,000
Merritt Road: Line Avenue to Rice Road	\$ 500,000
Neptune Drive-by Meter Reading Equipment	\$ 25,000
	<b>\$ 1,485,000</b>

**2015**

Highland Avenue: Elizabeth Drive to Canboro Road	\$ 97,000
Water System Repair Equipment	\$ 30,000
Station Street: Lyndhurst Avenue to Hurricane Road	\$ 300,000
	<b>\$ 427,000</b>

**2016**

Water System Repair Equipment	\$ 30,000
Port Robinson Road: Station Street to Rice Road	\$ 520,000
	<b>\$ 550,000</b>

**2017**

Pancake Lane: Pelham Street to Shoalts Drive	\$ 277,000
Water System Repair Equipment	\$ 30,000
	<b>\$ 307,000</b>



**Department of Community and  
Infrastructure Services - Parks and Recreation  
2013 Proposed Capital Budget Summary**

Project #	Project Name	2013 Proposed Budget	FINANCING				Total Financing
			Development Charges	Parks and Recreation Reserve	Other	Other Description	
		\$	\$	\$	\$	\$	
REC 01-13	Implementation of Peace Park Master Plan Proposals	250,000		250,000			250,000
REC 02-13	Centennial Park Soccer Field Construction	250,000	225,000	25,000			250,000
REC 03-13	Cent Park & Rail Trail Develop: Park:Rail Lands:Balfour	35,000	31,500	3,500			35,000
REC 04-13	Centennial Park Soccer Field Lighting	209,000	188,100	20,900			209,000
REC 05-13	Renovations (GRANT AWARD)	154,000		77,000	77,000	Grant	154,000
REC 06-13	Centennial Park Diamond 2 Fencing	8,500	7,650	850			8,500
REC 07-13	MSSP Ball Diamond Backstop Replacement	9,200		9,200			9,200
REC 08-13	Harold Black Park Ball Diamond 2 Backstop Replace	9,000		9,000			9,000
REC 09-13	MSSP Poolhouse Upgrading (GRANT AWARD)	150,000		75,000	75,000	Grant	150,000
REC 10-13	Pelham Street Special Events Power Supply	4,000		4,000			4,000
REC 11-13	Skateboard Park	398,000	298,000	-	100,000	Grant	398,000
REC 12-13	Predevelopment costs for new municipal facilities	1,000,000		-	1,000,000	Debenture	1,000,000
<b>Total 2013 Proposed Budget</b>		<b>2,476,700</b>	<b>750,250</b>	<b>474,450</b>	<b>1,252,000</b>		<b>2,476,700</b>



**Department of Community and Infrastructure Services - Parks and Recreation  
5-Year Projected Capital Budget**

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
<b>Funding</b>					
Parks Reserve Start of Year	\$ (299,396)	\$ (417,404)	\$ (153,089)	\$ 104,026	\$ 354,244
Grants	\$ 267,000	\$ -	\$ -	\$ -	\$ -
Development Charges applicable to projects	\$ 750,250	\$ 538,300	\$ 641,050	\$ 318,600	\$ 585,000
Debenture	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
<b>Reserve Funding</b>					
Tax Levy	\$ 191,442	\$ 201,014	\$ 211,065	\$ 221,618	\$ 232,699
Park Reserve Funds	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
<b>Parks Capital Reserve Fund (sum of above)</b>	<b>\$ 2,059,296</b>	<b>\$ 471,911</b>	<b>\$ 849,026</b>	<b>\$ 794,244</b>	<b>\$ 1,321,943</b>
<b>Capital Spending (from summary below)</b>	<b>\$ 2,476,700</b>	<b>\$ 625,000</b>	<b>\$ 745,000</b>	<b>\$ 440,000</b>	<b>\$ 695,000</b>
<b>Reserve - End of Year</b>	<b>\$ (417,404)</b>	<b>\$ (153,089)</b>	<b>\$ 104,026</b>	<b>\$ 354,244</b>	<b>\$ 626,943</b>

**Projects by Priority (Annual Expenditures)**

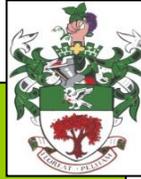
<u>2013</u>	<u>Total Cost</u>	
REC 01-13 Implementation of Peace Park Master Plan Proposals	\$ 250,000	1-80-526-555-XXXX
REC 02-13 Centennial Park Soccer Field Construction	\$ 250,000	1-80-525-556-XXXX
REC 03-13 Cent Park & Rail Trail Develop: Park:Rail Lands:Balfou	\$ 35,000	1-80-525-557-XXXX
REC 04-13 Centennial Park Soccer Field Lighting	\$ 209,000	1-80-525-558-XXXX
REC 05-13 Old Pelham Town Hall Renovations (GRANT AWARD)	\$ 154,000	1-80-305-559-XXXX
REC 06-13 Centennial Park Diamond 2 Fencing	\$ 8,500	1-80-525-560-XXXX
REC 07-13 MSSP Ball Diamond Backstop Replacement	\$ 9,200	1-80-525-561-XXXX
REC 08-13 Harold Black Park Ball Diamond 2 Backstop Replace	\$ 9,000	1-80-525-562-XXXX
REC 09-13 MSSP Poolhouse Upgrading (GRANT AWARD)	\$ 150,000	1-80-305-563-XXXX
REC 10-13 Pelham Street Special Events Power Supply	\$ 4,000	1-80-505-564-XXXX
REC 11-13 Skateboard Park	\$ 398,000	1-80-525-565-XXXX
REC 12-13 Predevelopment costs for new municipal facilities	\$ 1,000,000	1-80-305-566-XXXX
	<b>\$ 2,476,700</b>	

<u>2014</u>	<u>Total Cost</u>
Rail Trail Development: Balfour Street to Centre Street	\$ 64,000
Centennial Park Diamond 3 Reconstruction	\$ 225,000
Old Pelham Town Hall Renovations:	\$ 36,000
Splash Pad	\$ 200,000
Kunda Park Subdivision Park	\$ 100,000
	<b>\$ 625,000</b>

<u>2015</u>	<u>Total Cost</u>
Rail Trail Development: Centre Street to Murdoch Stree	\$ 59,000
Centennial Park North Soccer Field Construction	\$ 650,000
Old Pelham Town Hall Renovations:	\$ 36,000
	<b>\$ 745,000</b>

<u>2016</u>	<u>Total Cost</u>
Old Pelham Town Hall Renovations:	\$ 36,000
Centennial Park : Festival Common, Parking Lots	\$ 145,000
Centennial Park Diamond 3 Lighting (Cost updated Oct	\$ 209,000
Arena compressor number one replacement	\$ 50,000
	<b>\$ 440,000</b>

<u>2017</u>	<u>Total cost</u>
Centennial Park South Soccer Field Construction	\$ 650,000
Arena Compressor number 2 replacement	\$ 45,000
	<b>\$ 695,000</b>



**Department of Community and Infrastructure Services - Cemeteries  
2013 Proposed Capital Budget Summary**

Project #	Project Name	2013 Proposed Budget	FINANCING				
			Development Charges	Cemeteries Reserve	Other	Other Description	Total Financing
		\$	\$	\$		\$	
CEM 01-13	Hillside Cemetery: Pave East Driveway	25,800		25,800			25,800
<b>Total 2013 Proposed Budget</b>		<b>25,800</b>	<b>-</b>	<b>25,800</b>	<b>-</b>		<b>25,800</b>



**Department of Community and Infrastructure Services - Cemeteries  
5-Year Projected Capital Budget**

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
<b>Funding</b>					
Reserve Start of Year	\$ (67,101)	\$ (78,901)	\$ (100,901)	\$ (106,901)	\$ (120,901)
Contribution of Operating	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000
<b>Reserve Funding</b>					
Fonthill Cem:Reconstruct Mausoleum Driveway				\$ -	\$ -
Perpetual Care Fund		\$ 100,000			
<b>Capital Reserve Fund (sum of above)</b>	<b>\$ (53,101)</b>	<b>\$ 35,099</b>	<b>\$ (86,901)</b>	<b>\$ (92,901)</b>	<b>\$ (106,901)</b>
<b>Capital Spending (from summary below)</b>	<b>\$ 25,800</b>	<b>\$ 136,000</b>	<b>\$ 20,000</b>	<b>\$ 28,000</b>	<b>\$ 30,000</b>
<b>Reserve - End of Year</b>	<b>\$ (78,901)</b>	<b>\$ (100,901)</b>	<b>\$ (106,901)</b>	<b>\$ (120,901)</b>	<b>\$ (136,901)</b>

**Projects by Priority (Annual Expenditures)**

2013

CEM 01-13 Hillside Cemetery: Pave East Driveway	\$ 25,800	1-80-400-405-X
	<u>\$ 25,800</u>	

2014

Hillside Cemetery: Pave West Driveway	\$ 26,000
Fonthill Cemetery Land Purchase	\$ 100,000
Fonthill Cemetery Expansion	\$ 10,000
	<u>\$ 136,000</u>

2015

Fonthill Cemetery: Reconstruct Hansler Section Driveway	\$ 20,000
	<u>\$ 20,000</u>

2016

Hillside Cemetery: Pave Plan 5 Driveway	\$ 28,000
	<u>\$ 28,000</u>

2017

Hillside Cemetery: Pave Plan 6 Driveway	\$ 30,000
	<u>\$ 30,000</u>



**Department of Planning and Development  
2013 Proposed Capital Budget Summary**

Project #	Project Name	2013 Proposed Budget	FINANCING				Total Financing
			Development Charges	Planning Reserve	Other	Other Description	
		\$	\$	\$	\$	\$	\$
PLN 01-13	Official Plan/Municipal Comprehensive Review	10,000		10,000	-		10,000
PLN 02-13	East Fonthill Secondary Plan	7,000	6,650	350			7,000
PLN 03-13	Fenwick Secondary Plan	10,000	9,500	500			10,000
PLN 04-13	Zoning By-law Update	60,000		60,000			60,000
PLN 05-13	Master Plan Town owned Lands	20,000	20,000	-			20,000
PLN 06-13	Development Charge Study	50,000	50,000	-			50,000
PLN 07-13	East Fonthill Study Consortium	649,196	649,196				649,196
<b>Total 2013 Proposed Budget</b>		<b>806,196</b>	<b>735,346</b>	<b>70,850</b>	<b>-</b>	<b>-</b>	<b>806,196</b>



**Department of Planning and Development  
5-Year Projected Capital Budget**

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
<b>Funding</b>					
Planning Reserve Start of Year	\$ 16,433	\$ (24,417)	\$ 5,583	\$ 35,583	\$ 65,583
Contributions from Revenue	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
<b>Reserve Funding</b>					
Development Charges	\$ 735,346	\$ -	\$ -	\$ -	\$ -
Grant	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Planning Capital Reserve Fund (sum of above)</b>	<b>\$ 781,779</b>	<b>\$ 5,583</b>	<b>\$ 35,583</b>	<b>\$ 65,583</b>	<b>\$ 95,583</b>
<b>Capital Spending (from summary below)</b>	<b>\$ 806,196</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Reserve - End of Year</b>	<b>\$ (24,417)</b>	<b>\$ 5,583</b>	<b>\$ 35,583</b>	<b>\$ 65,583</b>	<b>\$ 95,583</b>

**Projects by Priority (Annual Expenditures)**

**2013**

Official Plan/Municipal					
PLN 01-13 Comprehensive Review	\$ 10,000	1-80-600-602-XXXX			
PLN 02-13 East Fonthill Secondary Plan	\$ 7,000	1-80-600-601-XXXX			
PLN 03-13 Fenwick Secondary Plan	\$ 10,000	1-80-600-603-XXXX			
PLN 04-13 Zoning By-law Update	\$ 60,000	1-80-600-606-XXXX			
PLN 05-13 Master Plan Town owned Lands	\$ 20,000	1-80-600-611-XXXX			
PLN 06-13 Development Charge Study	\$ 50,000	1-80-600-612-XXXX			
PLN 07-13 East Fonthill Study Consortium	\$ 649,196	1-80-600-613-XXXX			
	<b>\$ 806,196</b>				

**2014**

**\$ -**

**2015**

**\$ -**

**2016**

**\$ -**

**2017**

**\$ -**



**Department of Library Services  
2013 Proposed Capital Budget Summary**

Project #	Project Name	2013 Proposed Budget	FINANCING				
			Development Charges	Library Reserve	Other	Other Description	Total Financing
		\$	\$	\$		\$	
LIB 01-13	Computer Services Development	9,600		9,600	-		9,600
<b>Total 2013 Proposed Budget</b>		<b>9,600</b>	<b>-</b>	<b>9,600</b>	<b>-</b>		<b>9,600</b>



**Department of Library Services  
5-Year Projected Capital Budget**

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
<b>Funding</b>					
Equipment Reserve Start of Year	\$ (535)	\$ (3,135)	\$ (3,135)	\$ (3,135)	\$ (3,135)
Contributions from Revenue	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
<b>Reserve Funding</b>					
Grant			\$ -		
Development Charges					
<b>Equipment Capital Reserve Fund (sum of above)</b>	<b>\$ 6,465</b>	<b>\$ 3,865</b>	<b>\$ 3,865</b>	<b>\$ 3,865</b>	<b>\$ 3,865</b>
<b>Capital Spending (from summary below)</b>	<b>\$ 9,600</b>	<b>\$ 7,000</b>	<b>\$ 7,000</b>	<b>\$ 7,000</b>	<b>\$ 7,000</b>
<b>Reserve - End of Year</b>	<b>\$ (3,135)</b>				

**Projects by Priority (Annual Expenditures)**

2013

LIB 01-13 Computer Services Development	\$ 9,600	1-80-590-591-4401
	<b>\$ 9,600</b>	

2014

Computer Services Development	\$ 7,000
	<b>\$ 7,000</b>

2015

Computer Services Development	\$ 7,000
	<b>\$ 7,000</b>

2016

Computer Services Development	\$ 7,000
	<b>\$ 7,000</b>

2017

Computer Services Development	\$ 7,000
	<b>\$ 7,000</b>



**TOWN OF PELHAM**  
**2013 Reserve Continuity Schedule**

	Projected Balance Jan. 1/13	2013 Re- allocations	Projected Additions for 2013	Projected Expenditures for 2013	Projected Balance at Dec. 31/13
	\$	\$	\$	\$	\$
<b><u>Discretionary Reserve Funds</u></b>					
Information Technology Reserve	13,088	100,000	110,000	(335,000)	(111,912)
Facilities Reserve - Town Hall	91,860		25,000	(56,000)	60,860
Fire Equipment Reserve	(14,296)	-	1,599,223	(1,583,000)	1,927
Vehicle	(445,566)		227,115	(60,000)	(278,451)
Roads Reserve	816,677		5,859,046	(6,648,832)	26,891
Parks and Recreation Reserve	(299,396)		2,191,692	(2,216,700)	(324,404)
Cemeteries Reserve	(67,101)		14,000	(25,800)	(78,901)
Planning Reserve	16,433		765,346	(806,196)	(24,417)
Libraries Reserve	(535)		7,000	(9,600)	(3,135)
Reserve for Working Funds	223,560	(50,000)			173,560
Elections Reserve	1,857		12,000		13,857
Building Department	36,236				36,236
Temporary Projects	27,205				27,205
CIP Reserve	200,484				200,484
Land Acquisition	60,097				60,097
<b><i>Total Discretionary Reserves</i></b>	<b>660,603</b>	<b>50,000</b>	<b>10,810,422</b>	<b>(11,741,128)</b>	<b>(220,103)</b>
<b><u>Non-Discretionary Reserve Funds</u></b>					
Wastewater Reserve	62,621		390,000	(223,000)	229,621
Water Reserve	316,316	(50,000)	690,000	(798,700)	157,616
Gas Tax	-		500,000	(500,000)	-
Development Charges	1,649,615		412,519	(419,962)	1,642,172
Expansion and Renewal	362,613				362,613
Parkland Dedication	952,740		150,000	(150,000)	952,740
<b><i>Total Non-Discretionary Reserves</i></b>	<b>3,343,905</b>	<b>(50,000)</b>	<b>2,142,519</b>	<b>(2,091,662)</b>	<b>3,344,762</b>
<b>TOTAL RESERVES &amp; RESERVE FUNDS</b>	<b>4,004,508</b>	<b>-</b>	<b>12,952,941</b>	<b>(13,832,790)</b>	<b>3,124,659</b>

**TOWN OF PELHAM  
5 Year Reserve Forecasted Schedule**



	<b>Projected Balance Dec 31/13</b>	<b>In year transactions</b>	<b>Projected Balance Dec 31/14</b>	<b>In year transactions</b>	<b>Projected Balance Dec 31/15</b>	<b>In year transactions</b>	<b>Projected Balance Dec 31/16</b>	<b>In year transactions</b>	<b>Projected Balance Dec. 31/17</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>				
<b><u>Discretionary Reserve Funds</u></b>									
Information Technology Reserve	(111,912)	60,000	(51,912)	60,000	8,088	60,000	68,088	60,000	128,088
Facilities Reserve - Town Hall	60,860	25,000	85,860	25,000	110,860	25,000	135,860	25,000	160,860
Fire Equipment Reserve	1,927	130,000	131,927	129,000	260,927	(272,000)	(11,073)	128,000	116,927
Vehicle	(278,451)	145,471	(132,980)	190,394	57,414	157,914	215,328	1,060	216,388
Roads Reserve	26,891	(522,416)	(495,525)	(8,999)	(504,524)	283,899	(220,625)	392,614	171,989
Parks and Recreation Reserve	(417,404)	264,314	(153,089)	257,115	104,026	250,218	354,244	272,699	626,943
Cemeteries Reserve	(78,901)	(22,000)	(100,901)	(6,000)	(106,901)	(14,000)	(120,901)	(16,000)	(136,901)
Planning Reserve	(24,417)	30,000	5,583	30,000	35,583	30,000	65,583	30,000	95,583
Libraries Reserve	(3,135)	-	(3,135)	-	(3,135)	-	(3,135)	-	(3,135)
<b><i>Dec. 31st Year End Total</i></b>	<b>(824,542)</b>	<b>110,369</b>	<b>(714,173)</b>	<b>676,510</b>	<b>(37,663)</b>	<b>521,031</b>	<b>483,368</b>	<b>893,373</b>	<b>1,376,741</b>



**TOWN OF PELHAM**  
**5-Year Projected Development Charges**

	General	Fire	Pub. Works	P & R	Library	Water	San. Sew	Storm	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Balance Dec 31, 2011</b>	<b>(46,465)</b>	<b>(147,664)</b>	<b>214,701</b>	<b>514,757</b>	<b>127,306</b>	<b>686,011</b>	<b>89,757</b>	<b>21,093</b>	<b>1,459,496</b>
<b>Revenue for 2012</b>	<b>6,177</b>	<b>5,648</b>	<b>156,350</b>	<b>64,321</b>	<b>19,641</b>	<b>54,909</b>	<b>67,971</b>	<b>-</b>	<b>375,017</b>
<b>Expenditures</b>									
Public Works			120,000						120,000
Roads			154,962						154,962
Admin - Studies	89,692								89,692
Parks				18,000					18,000
Fire		(299,442)							(299,442)
Sanitary Sewers									-
Water						58,294			58,294
Library					17,700				17,700
<b>Total Expenditures</b>	<b>89,692</b>	<b>(299,442)</b>	<b>274,962</b>	<b>18,000</b>	<b>17,700</b>	<b>58,294</b>	<b>-</b>	<b>-</b>	<b>159,206</b>
<b>Balance Dec 31, 2012</b>	<b>(129,980)</b>	<b>157,426</b>	<b>96,089</b>	<b>561,078</b>	<b>129,248</b>	<b>682,625</b>	<b>157,728</b>	<b>21,093</b>	<b>1,675,307</b>
<b>Revenue for 2013</b>	<b>6,795</b>	<b>6,213</b>	<b>171,985</b>	<b>70,753</b>	<b>21,605</b>	<b>60,400</b>	<b>74,768</b>	<b>-</b>	<b>412,519</b>
<b>Expenditures</b>									
Public Works			120,000						120,000
Roads			154,819						154,819
Admin - Studies									-
Parks									-
Fire		34,211							34,211
Sanitary Sewers									-
Water						110,932			110,932
Library									-
Vehicles									-
<b>Total Expenditures</b>	<b>-</b>	<b>34,211</b>	<b>274,819</b>	<b>-</b>	<b>-</b>	<b>110,932</b>	<b>-</b>	<b>-</b>	<b>419,962</b>
<b>Balance Dec 31, 2013</b>	<b>(123,185)</b>	<b>129,428</b>	<b>(6,745)</b>	<b>631,831</b>	<b>150,853</b>	<b>632,093</b>	<b>232,496</b>	<b>21,093</b>	<b>1,667,864</b>
<b>Revenue for 2014</b>	<b>8,154</b>	<b>7,455</b>	<b>206,382</b>	<b>84,904</b>	<b>25,927</b>	<b>72,479</b>	<b>89,721</b>	<b>-</b>	<b>495,022</b>
<b>Expenditures</b>									
Public Works			120,000						120,000
Roads			154,720						154,720
Admin - Studies									-
Parks									-
Fire		34,361							34,361
Sanitary Sewers									-
Water						171,212			171,212
Library									-
Vehicles									-
<b>Total Expenditures</b>	<b>-</b>	<b>34,361</b>	<b>274,720</b>	<b>-</b>	<b>-</b>	<b>171,212</b>	<b>-</b>	<b>-</b>	<b>480,293</b>
<b>Balance Dec 31, 2014</b>	<b>(115,031)</b>	<b>102,522</b>	<b>(7,083)</b>	<b>716,735</b>	<b>176,780</b>	<b>533,360</b>	<b>322,217</b>	<b>21,093</b>	<b>1,682,593</b>
<b>Revenue for 2015</b>	<b>10,192</b>	<b>9,319</b>	<b>257,978</b>	<b>106,129</b>	<b>32,408</b>	<b>90,599</b>	<b>112,152</b>	<b>-</b>	<b>618,778</b>
<b>Expenditures</b>									
Public Works									-
Roads			435,440						435,440
Admin - Studies	77,979								77,979
Parks				90,118					90,118
Fire		34,301							34,301
Sanitary Sewers									-
Water						170,966			170,966
Library									-
Vehicles									-
<b>Total Expenditures</b>	<b>77,979</b>	<b>34,301</b>	<b>435,440</b>	<b>90,118</b>	<b>-</b>	<b>170,966</b>	<b>-</b>	<b>-</b>	<b>808,804</b>
<b>Balance Dec 31, 2015</b>	<b>(182,818)</b>	<b>77,540</b>	<b>(252,545)</b>	<b>732,746</b>	<b>209,188</b>	<b>452,994</b>	<b>434,369</b>	<b>21,093</b>	<b>1,492,567</b>
<b>Revenue for 2016</b>	<b>12,740</b>	<b>11,649</b>	<b>322,472</b>	<b>132,662</b>	<b>40,510</b>	<b>113,249</b>	<b>140,190</b>	<b>-</b>	<b>773,472</b>
<b>Expenditures</b>									
Public Works									-
Roads			503,578						503,578
Admin - Studies	77,908								77,908
Parks				154,694					154,694
Fire		34,549							34,549
Sanitary Sewers							218,901		218,901
Water						231,383			231,383
Library									-
<b>Total Expenditures</b>	<b>77,908</b>	<b>34,549</b>	<b>503,578</b>	<b>154,694</b>	<b>-</b>	<b>231,383</b>	<b>218,901</b>	<b>-</b>	<b>1,186,464</b>
<b>Balance Dec 31, 2016</b>	<b>(247,986)</b>	<b>54,640</b>	<b>(433,650)</b>	<b>710,714</b>	<b>249,698</b>	<b>334,860</b>	<b>355,657</b>	<b>21,093</b>	<b>1,079,575</b>
<b>Revenue for 2017</b>	<b>14,651</b>	<b>13,396</b>	<b>370,843</b>	<b>152,561</b>	<b>46,587</b>	<b>130,237</b>	<b>161,218</b>	<b>-</b>	<b>889,493</b>
<b>Expenditures</b>									
Public Works									-
Roads			507,991						507,991
Admin - Studies	77,857								77,857
Parks				231,577					231,577
Fire		34,356							34,356
Sanitary Sewers							218,699		218,699
Water						230,805			230,805
Library									-
<b>Total Expenditures</b>	<b>77,857</b>	<b>34,356</b>	<b>507,991</b>	<b>231,577</b>	<b>-</b>	<b>230,805</b>	<b>218,699</b>	<b>-</b>	<b>1,266,929</b>
<b>Balance Dec 31, 2017</b>	<b>(63,206)</b>	<b>(20,960)</b>	<b>(137,148)</b>	<b>(79,016)</b>	<b>46,587</b>	<b>(100,568)</b>	<b>(57,481)</b>	<b>-</b>	<b>(377,436)</b>

**TOWN OF PELHAM**  
**Proposed Future Capital Infrastructure**  
**Investments**



	<u>2014</u>	<u>2015</u>
<b><u>MAPLE ACRE LIBRARY REPLACEMENT</u></b>		
<b><i>Capital Costs</i></b>		
Construction Costs	\$ 1,304,750	
<b>Total Capital Costs</b>	<b>\$ 1,304,750</b>	
<b><i>Funding</i></b>		
Development Charges	\$ 58,815	
Fundraising Contributions	130,475	
Debenture	1,115,460	
<b>Total Funding</b>	<b>\$ 1,304,750</b>	
<b><u>COMMUNITY CENTER</u></b>		
<b><i>Capital Costs</i></b>		
Construction Costs - Arena		\$ 11,045,000
Construction Costs - Community Centre		1,600,000
Construction Costs - Office Space		100,000
Replace existing Soccer Fields		100,000
<b>Total Capital Costs</b>		<b>\$ 12,845,000</b>
<b><i>Funding</i></b>		
Development Charges		\$ 3,000,000
Facilities Reserve		685,000
Parkland Dedication		150,000
Fundraising		1,284,500
Proceeds from sale of Land		1,140,000
Grant		3,800,000
Debenture		2,785,500
<b>Total Funding</b>		<b>\$ 12,845,000</b>